



## **STRATEGY-2030**

# **ACTION PLAN FOR 2025 – 2027 ON THE IMPLEMENTATION OF THE KROPYVNYTSKYI URBAN TERRITORIAL COMMUNITY DEVELOPMENT STRATEGY BY 2030**

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## I. BASIS, METHODOLOGY AND PROCESS OF PREPARING THE ACTION PLAN

The Action Plan for 2025-2027 (hereinafter referred to as the Action Plan) for the implementation of the Development Strategy of the Kropyvnytskyi Urban Territorial Community by 2030 (hereinafter referred to as the Strategy-2030) was developed to ensure the implementation of the tasks defined by the Strategy-2030, taking into account the priorities defined by the State Strategy for Regional Development for 2021-2027, approved by the Resolution of the Cabinet of Ministers of Ukraine dated August 5, 2020 No. 695 (as amended on August 13, 2024 No. 940) and the Development Strategy of the Kirovohrad Region for 2021-2027, approved by the Resolution of the Kirovohrad Regional Council dated March 12, 2020 No. 743 (as amended). Thus, the Kropyvnytskyi Urban Territorial Community is moving from short-term development planning to long-term planning, which fully corresponds to both its interests and the principles of state regional policy in the field of strategic planning.

The action plan consists of promising local development projects in accordance with the tasks based on the strategic and operational goals defined by the Strategy-2030, and it takes into account the norms and provisions of the Methodological recommendations regarding the procedure for the development, approval, implementation, monitoring and evaluation of the implementation of strategies for the development of territorial communities, approved by Order of the Ministry for Communities and Territories Development of Ukraine dated December 21, 2022 No. 265, as well as other current legislation using the best European and Ukrainian experience.

The need to develop the Strategy-2030 is provided for by: the Law of Ukraine «On the Principles of State Regional Policy» (as amended); the Charter of the Territorial Community of the City of Kropyvnytskyi, approved by the decision of the City Council dated January 31, 2019 No. 2303; and the feasibility of implementing a new strategic document in accordance with European standards, which will comply with the Sustainable Development Goals of Ukraine by 2030, the provisions of the State Strategy for Regional Development of Ukraine for 2021-2027, and the Development Strategy of the Kirovohrad Region for 2021-2027.

**Goal of the Strategy-2030** is to define strategic and operational goals and tasks to them, which will contribute to the development of competitiveness and innovation of priority sectors of the community's economy based on the existing advantages and opportunities for achieving sustainable socio-economic development of the territory, increasing the growth rate of the community's gross product, and creating favorable, safe and comfortable conditions for human life.

A wide representation of the local environment was involved in the development of the draft of the Action Plan for the Implementation of the Strategy-2030 within the framework of the participatory model, in particular representatives of local authorities and their structural divisions; public organizations, associations, unions, councils, etc.; science and education; business (business entities of any form of ownership and types of economic activity).

In order to effectively develop the draft of the Development Strategy of the Kropyvnytskyi Urban Territorial Community by 2030 and the Action Plan for 2025-2027 for its implementation, by decision of the Executive Committee of the Kropyvnytskyi City Council No. 397 dated April 9, 2024, the steering committee was established, which included senior and middle-level heads of the Executive Committee of the City Council, its structural divisions, deputies, representatives of public organizations, education and science, business and other experts. The steering committee was distinguished by high expert potential, which positively affected the effectiveness of its work as a whole.

For the effective development of materials for the Strategy-2030 and the Action Plan for its implementation, the formulation of potential ideas for local development projects, their discussion and coordination, as well as the formation of indicative financial support for their implementation,

**8 focus groups and 1 working group were created and their work was maintained** on priority areas of community development, namely:

- focus group "Economic Potential";
- focus group "Development of Human Potential";
- focus group "Sustainable Mobility";
- focus group "Spatial Development and Ecology";
- focus group "Infrastructural Development";
- focus group "Digital Governance and Communication";
- focus group "Healthcare";
- focus group "Centuries-old Traditions"
- working group "Cooperation with IOM (International Organization for Migration) on the project "Community Recovery".

**a number of events were held**, namely:

within the framework of cooperation with the NGO "Center for Society Research" (CEDOS Analytical Center) on expert support for conducting public consultations during the process of developing the Strategy-2030 and the Action Plan for its implementation (the project "Trust through Participation: Informing and Increasing the Capacity of Communities", implemented with the support of the USAID Project "Democratic Governance in Eastern Ukraine" (DG East)):

- a facilitated meeting with young entrepreneurs to discuss challenges and opportunities for business development in the Kropyvnytskyi Urban Territorial Community and to develop ideas for the Strategy-2030 and the Action Plan for its implementation;
- a meeting with representatives of youth organizations in cooperation with the Department of Youth and Sports of the Kropyvnytskyi City Council to discuss the main challenges in involving youth in decision-making processes, main activities and programs in which the youth of the Kropyvnytskyi Urban Territorial Community participate;
- a meeting with students of higher education institutions at the Business Support Center of the Kropyvnytskyi Urban Territorial Community to discuss the formulation of a potential strategic perspective for the development of the community, its vision, and the generation of ideas for priority projects for the development of the Kropyvnytskyi Urban Territorial Community;

within the framework of the project "Research of the Impact and Contribution of Civil Society in the Process of Recovery and Development of Communities", organized by the "Republic" Institute with the support of the Black Sea Trust for Regional Cooperation:

- forum "Partnership for a Better Future: Community Restoration and Strategic Development", organized by the All-Ukrainian Initiative "Active Community" of the All-Ukrainian Public Organization "Republic Institute" in Kirovohrad region and the Department of Economic Development of the Kropyvnytskyi City Council, with a discussion of the involvement of stakeholders in the process of developing the Strategy-2030 and the Action Plan for its implementation; opportunities for expanding and improving digital governance; development of tourism potential as a component of the Strategy-2030; application of public participation tools in the development and implementation of the Strategy-2030.

within the framework of the Second City Forum for Civil Society Development "Strong Together" with the participation of representatives of public organizations, local authorities and activists:

- taking into account new challenges and opportunities for the development of civil society, the involvement of active residents in decision-making processes, openness of government and the principles of a gender approach in the processes of forming and implementing local policy in the Strategy-2030 and the Action Plan for its implementation.

within the framework of the project "Recovery and Strengthening of Community Capacities (HREF)", implemented by the International Organization for Migration, with the financial support of the German Development Bank KfW on behalf of the Federal Ministry (BMZ):

- a training and a series of meetings of the working group "Cooperation with IOM on the project "Recovery and Support to Communities" to identify priority projects of the Action Plan for the implementation of the Strategy-2030 in the areas of recovery and reconstruction of infrastructure, mental health support and psychosocial support, providing training and raising awareness to strengthen capacities in reducing risks of human trafficking, exploitation, gender-based violence and violence against children, and strengthening civil society.

as part of a survey of residents of the Kropyvnytskyi Urban Territorial Community about the needs of information and digital technologies implementation in all spheres of life, conducted by the Information Technology Department of the Kropyvnytskyi Urban Territorial Community.

The process of developing the state planning document, sections of the Strategy-2030 draft, the results of focus group meetings, the collection of proposals (ideas) for potential local development projects for the Action Plan, indicating the requirements for the preparation of such proposals, the terms and methods of their submission, the criteria that the specified projects must meet, and the formation of indicative financial support for their implementation are published in a specially created section "Strategy-2030", which is posted on the main page of the official website of the Kropyvnytskyi City Council.

In order to include selected local development projects in the Action Plan for 2025-2027, such projects must meet the established selection criteria, namely:

1. Project ideas must correspond to the list of main tasks formulated in accordance with the defined strategic and operational goals of the Strategy-2030 draft.
2. Project ideas should be characterized by the realism of their implementation; organizational capacity, in particular the availability of sufficient human and technical resources; and financial security.
3. Project ideas must be aimed at achieving general public benefits for the community. The recipients of such benefits cannot be individuals or legal entities.
4. Proposals for project ideas must be presented in the form of technical specifications for the implementation of local development projects in the provided form and implemented by 2030.

The Action Plan for the implementation of the Strategy-2030 is aimed at meeting the needs of all segments of the community in all spheres of society, specifically activities to implement tasks and projects cannot lead to restrictions of the rights or opportunities of persons of either gender (men or women) of any age; do not carry discriminatory features based on gender or age; and also include separate measures aimed at eliminating the imbalance between the opportunities of women and men to exercise equal rights.

## II. LOCAL DEVELOPMENT PROJECTS

Within the framework of the "Strategy-2030" draft a basic (real) scenario was the basis for the development of the community, which takes into account external and internal factors that complicate the terms for implementing the optimistic scenario, and is based on the main "baseline" indicators of the development of the country and the region. The basic scenario is primarily based on preventing the deterioration of the main socio-economic processes in the community, their suspension and maintaining the pace of gradual growth of the core socio-economic indicators based on relatively stable macroeconomic conditions and forecasts for the country's development.

The baseline scenario for the community development provides a balance in financing economic, social and environmental investments in order to support the real sector of the economy, form a healthy society, improve social protection of the population, enhance the quality of educational and cultural services, quality of life, comfortable conditions and well-being in the community. It is assumed that by combining the efforts of local authorities at different levels, the public, education and business, certain conditions can be created to bring the baseline scenario for the community development closer to the optimistic one.

Taking into account the results of the strategic analysis, the study of statistical quantitative and qualitative indicators of official information sources, a sociological survey of community residents regarding the socio-economic development of the territory, an assessment of existing competitive advantages, existing threats and possible risks according to SWOT analysis, a strategic vision of the community was formulated.

### **KROPYVNYTSKYI URBAN TERRITORIAL COMMUNITY**

*an investment-attractive, competitive, environmentally friendly Ukrainian community with European values, high-tech innovative industry, centuries-old traditions and historical and cultural heritage, powerful educational potential, attractive for tourism, comfortable and safe for living and business development, open and transparent for effective communication, for which a person and personality are the main resource on the path to sustainable development.*

As a result of the community's strategic vision, a configuration of strategic and operational goals was selected that will contribute to improving the quality of life of the population in the long run under the conditions of implementing the defined baseline development scenario. For the first medium-term stage of 2025-2027, a separate Action Plan was developed based on selected local development projects in accordance with the strategic, operational goals and assignments, taking into account the assumption of the availability and accessibility of appropriate financial, technical and human resources for its implementation. For local development projects that were included in the Action Plan for 2025-2027, technical assignments for their implementation were developed, indicating potential sources and amounts of funding.

The Action Plan for 2025-2027 is aimed at implementing priority local development projects:

- increasing the competitiveness of economic sectors on the basis of smart specialization, in particular stimulating the development of innovative types of economic activity and entrepreneurship; increasing and strengthening investment potential; establishing cooperation in the areas of science, technology and innovation development;
- improving the quality of life and ensuring environmental protection, in particular, infrastructural development of the territory; improving the demographic situation and extending the duration of the active life period; implementing measures to improve the state of the environment and rational use of natural resources, including reducing the negative impact on the environment and public health;

- development of human potential and digital governance, in particular improving the quality of educational, cultural, and social services with a focus on creating and developing an inclusive, barrier-free, and safe environment; improving social protection for all segments of the population, including war veterans and their families, internally displaced people, and other vulnerable groups; developing the digital ecosystem and increasing the level of involvement of residents in community development processes; implementing gender policy principles;
- implementation of measures to protect and preserve centuries-old cultural traditions and historical heritage, in particular the preservation of historical and cultural property; development of tourism potential, recreational areas and creative industries.

The second stage of the Action Plan for 2028-2030 is aimed at continuing the implementation of unfinished projects during the first stage and introducing new projects that will ensure, in accordance with the defined strategic, operational goals and assignments for them, an innovative type of development of priority sectors of the economy, their transformation into competitive industries in the domestic and foreign markets, and at the final stage, the complete transformation of these sectors into regional smart specialization. In addition, local development projects of the second stage of the Action Plan will be aimed at creating high-quality infrastructure and ensuring a comfortable life for the population, accumulation and widespread internal use of human capital.

The implementation of technical assignments of local development projects is ensured by a set of measures related to the coordination and organizational activities of local authorities with public organizations, educational and scientific institutions, business entities and proactive community residents involved in cooperation on the principles of partnership.

Financial support for the implementation of local development projects of the Action Plan is provided at the expense of budgetary and extra-budgetary funds (not prohibited by current legislation), including local budget funds; enterprises, investors (within the framework of public-private partnerships); international institutions and organizations that provide international technical assistance and grants; funds from budgets of various levels, including regional, state, etc.; financial and credit institutions and organizations and other sources.

## 2.1 STRATEGIC GOAL 1. A COMMUNITY OF STRONG INNOVATIVE COMPETITIVE ECONOMY BASED ON SMART SPECIALIZATION

Strategic goals	Operational goals	Main tasks
<b>STRATEGIC GOAL 1. A COMMUNITY OF STRONG INNOVATIVE COMPETITIVE ECONOMY BASED ON SMART SPECIALIZATION</b>	1.1 Stimulating the development of innovative types of economic activity	1.1.1 Facilitating the creation of new and expansion of existing enterprises with a high share of added value, including the development of the activities of producers of craft and local products
		1.1.2 Creation and development of industrial parks, including eco ones
		1.1.3 Creation of clusters of various specializations in industries with high economic potential
		1.1.4 Fostering the effective development of the infrastructure of multifunctional transport and logistics hubs
		1.1.5 Enhancing the restoration and development of aviation infrastructure
	1.2 Increasing and strengthening investment potential	1.2.1 Supporting the development of small and medium-sized enterprises, including social entrepreneurship, and stimulating export orientation
		1.2.2 Facilitating the effective development and promotion of investment proposals and cooperation with potential investors, including in key sectors of the economy
		1.2.3 Implementation of activities to stimulate and support entrepreneurial performance, self-employment and employment, including vulnerable categories of the population
		1.2.4 Formation and promotion of a positive investment image of the community, in particular within the framework of international cooperation
		1.2.5 Promoting the raising of funds from international technical assistance and international financial organizations for the implementation of public investment development projects
1.2.6 Development of all forms of partnerships, including the development of international territorial cooperation and cooperation between territorial communities		
1.2.7 Development of institutional capacity of local government in the field of strategic planning, project management, digitalization		
1.2.8 Promoting the development of the potential of residential and commercial construction, taking into account modern requirements for safety, accessibility, energy efficiency, etc.		
1.2.9 Creation and ensuring effective operation of the Community Development Agency		
1.3 Facilitating the development of science, technology and innovation	1.3.1 Enhancing the development and expansion of the infrastructure of the innovation ecosystem, including technology parks, science parks, digital hubs, etc.	
	1.3.2 Support for the implementation of economic projects, including innovative ones, in key sectors of the economy based on the principles of ecological and digital transformation, taking into account security factors	
	1.3.3 Establishing cooperation with educational institutions to improve the system of training professional personnel in accordance with the needs of priority sectors of the economy	



**List of local development projects**  
**Strategic goal 1. A community of strong innovative competitive economy based on smart specialization**

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	1.1 Stimulating the development of innovative types of economic activity	1.1.2 Creation and development of industrial parks, including eco ones	<b>Creation of industrial parks</b>	2025 - 2030	Initiators of the creation of industrial parks, Department of Urban Planning and Land Resources, Department of Economic Development of the Kropyvnytskyi City Council	1) concepts of industrial parks were developed and documentation for the creation of industrial parks on the territory of the Kropyvnytskyi Urban Territorial Community was completed; 2) industrial parks were included in the register of industrial parks of Ukraine; 3) new jobs were created; 4) investments were attracted from various sources of financing.
2	1.2 Increasing and strengthening investment potential	1.2.2 Facilitating the effective development and promotion of investment proposals and cooperation with potential investors, including in key sectors of the economy	<b>Development and ensuring the effective functioning of the Investment Portal</b>	2025 - 2027	Department of Economic Development of the Kropyvnytskyi City Council	1) a competitive Investment Portal has been developed with information about the economic, resource, social and investment potential of the Kropyvnytskyi Urban Territorial Community for effective interaction and search for potential investors; establishing communication with the business community; 2) the number of visitors to the developed Investment Portal has increased.
<b>Updating the Investment Passport of the Kropyvnytskyi Urban Territorial Community</b>			2025	Department of Economic Development of the Kropyvnytskyi City Council	1) an updated Investment Passport of the Kropyvnytskyi Urban Territorial Community and an updated community profile were developed; 2) a database of free investment-attractive greenfield land plots and brownfield real estate was created; 3) the updated Investment Passport of the Kropyvnytskyi Urban Territorial Community was disseminated and promoted on official sources of the Kropyvnytskyi City Council, Ukrainian and international investment platforms.	
4		1.2.4 Formation and promotion of a positive investment image of the community, in particular within the framework of international cooperation	<b>Development and approval of the marketing strategy of the Kropyvnytskyi Urban Territorial Community</b>	2026	Department of Economic Development of the Kropyvnytskyi City Council	1) the marketing strategy of the Kropyvnytskyi Urban Territorial Community was developed and approved; 2) activities for the implementation of the marketing strategy were developed and approved; 3) the design of the community's brand and logo, terms and rules for their use were developed and approved; 4) activities for the presentation of the marketing strategy were carried out.
5	<b>Organization and holding of a complex of events dedicated to the celebration of the public holiday "Europe Day"</b>		2025-2030	Department of Economic Development of the Kropyvnytskyi City Council	1) a creative concept related to the theme of the holiday has been developed; 2) representatives of the business community, public organizations, and institutions of various levels of education were involved in order to participate in events and form a positive public opinion regarding the European integration direction; 3) informational and educational activities were held to popularize European values and traditions, the common European cultural heritage, the advantages and opportunities for developing foreign economic relations and expanding international sales markets, etc.	
6		1.2.6 Development of all forms of partnerships, including the development of international territorial cooperation and cooperation between territorial communities	<b>Development and implementation of a comprehensive Program of International Territorial Cooperation of the Kropyvnytskyi Urban Territorial Community for 2025-2027</b>	2025 - 2027	Department of Economic Development of the Kropyvnytskyi City Council	1) activities for the implementation of the Program of International Territorial Cooperation of the Kropyvnytskyi Urban Territorial Community for 2025-2027 have been developed and approved; 2) cooperation agreements with partner cities from foreign countries have been signed; 3) agreements on international territorial cooperation in certain areas have been concluded; 4) a structural division for international territorial cooperation has been created under the Department of Economic Development of the Kropyvnytskyi City Council.

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
7	1.2 Increasing and strengthening investment potential	1.2.7 Development of institutional capacity of local government in the field of strategic planning, project management, digitalization	<b>Participation in training programs (seminars) to improve knowledge and competencies in fundraising, grant writing, and project management</b>	2025 - 2026	Department of Economic Development, executive bodies of the Kropyvnytskyi City Council	1) seminars were held on training programs to develop knowledge and competencies in fundraising, grant writing, and project management; 2) representatives of the local government participated in training programs; 3) the level of knowledge and competencies in fundraising, grant writing, and project management was increased, and participants received educational certificates for completing training programs with the possibility of advanced training; 4) mentoring support was received from the service provider for writing and submitting grant applications.
8		1.2.8 Promoting the development of the potential of residential and commercial construction, taking into account modern requirements for safety, accessibility, energy efficiency, etc.	<b>Construction of a modern multifunctional residential complex with developed infrastructure in the city of Kropyvnytskyi</b>	2026 - 2030	Department of Capital Construction, Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council, Head Department of Housing and Communal Services	1) design and estimate documentation for the construction of a modern multifunctional residential complex with social and household infrastructure has been developed; 2) work has been carried out to connect the necessary engineering networks to the construction site; 3) the capacity of the new residential complex (housing area) and the provision of new housing for the population (number of apartments) are determined.
9		1.2.9 Creation and ensuring effective operation of the Community Development Agency	<b>Creation and ensuring effective functioning of the municipal enterprise "Kropyvnytskyi Urban Territorial Community Development Agency"</b>	2025 - 2027	Department of Economic Development of the Kropyvnytskyi City Council	1) the municipal enterprise "Kropivnitskyi Urban Territorial Community Development Agency" (working title) was created; 2) training of agency employees in grant writing, fundraising, and project management was provided; 3) grant applications for international technical assistance have been prepared; 4) investors were attracted within the framework of the economic development of the community and their support was provided.
10	1.3 Facilitating the development of science, technology and innovation	1.3.1 Enhancing the development and expansion of the infrastructure of the innovation ecosystem, including technology parks, science parks, digital hubs, etc.	<b>Promoting the creation and functioning of the "Startup and Innovation Development Center"</b>	2025 - 2027	Ukrainian State Flight Academy, Flight City 4.0 Technology Park, Department of Economic Development, Department of Education of the Kropyvnytskyi City Council, other higher educational institutions	1) Memorandums of Cooperation were concluded between the Kropyvnytskyi City Council, the Ukrainian State Flight Academy, the Flight City 4.0 Technology Park and other higher educational institutions; 2) a roadmap was developed for the creation and operation of the "Startup and Innovation Development Center" based on the Ukrainian State Flight Academy in partnership with other higher educational institutions; 3) the "Startup and Innovation Development Center" was created on the basis of the Ukrainian State Flight Academy and in partnership with other higher educational institutions; 4) educational and training events were held (annually) for talented youth to improve their knowledge and competencies in the business implementation of creative ideas, the introduction of innovations in entrepreneurial activities and their further commercialization; 5) informational and training events were held (annually) on the preparation of grant applications and management of grant projects.
11		1.3.3 Establishing cooperation with educational institutions to improve the system of training professional personnel in accordance with the needs of priority sectors of the economy	<b>Establishing cooperation with educational institutions to improve the system of training professional personnel for the needs of priority sectors of the economy, in particular in smart specialization</b>	2025 - 2027	Representatives of the business community, institutions of various levels of education, Department of Economic Development, Department of Education of the Kropyvnytskyi City Council	1) a working group was created consisting of representatives of the government, the business community, and institutions of various levels of education; 2) a meeting (annually) of the working group was organized and held and an action plan was drawn up to adapt educational and professional training programs to the needs of the labor market; 3) activities were developed to integrate and re-integrate vulnerable groups of the population, including internally displaced people, veterans, family members of deceased Defenders of Ukraine, etc., into the process of obtaining education, additional education, advanced training, retraining, etc.; 4) activities were developed to implement a dual education system to align knowledge and skills with the needs of employers, including through the internship mechanism.

## 2.2 STRATEGIC GOAL 2. A COMMUNITY OF HIGH QUALITY OF LIFE AND CLEAN ENVIRONMENT

Strategic goals	Operational goals	Main tasks
<b>STRATEGIC GOAL 2. A COMMUNITY OF HIGH QUALITY OF LIFE AND CLEAN ENVIRONMENT</b>	2.1 Infrastructural development of the territory	2.1.1 Development and implementation of a comprehensive spatial development plan; updated urban planning documentation, taking into account the development of security infrastructure
		2.1.2 Construction, modernization, and major repairs of housing and utilities using energy service tools; ensuring their energy efficiency
		2.1.3 Providing affordable, high-quality centralized water supply and sanitation services, including to residents of remote areas
		2.1.4 Modernization and adaptability of thermal energy generation sources and heat supply networks, taking into account energy efficiency and the use of alternative energy sources
		2.1.5 Development of a distributed energy generation system using alternative energy sources
		2.1.6 Implementation of energy efficiency technologies and use of alternative energy sources; improvement of the energy management system
		2.1.7 Creating a physical barrier-free space and making physical environment accessible to all population groups
		2.1.8 Preservation and development of comfortable, integrated and safe open public spaces as places of interaction in the community
		2.1.9 Restoration of infrastructure, including critical and social, residential and public facilities, in order to eliminate the negative consequences of armed aggression
	2.2 Sustainable mobility and improving accessibility of transport services	2.2.1 Development and implementation of the concept of sustainable urban mobility
		2.2.2 Rehabilitation and construction of roads and road (street) infrastructure, including bicycle infrastructure; improvement of the outdoor lighting network
		2.2.3 Infrastructure development and renewal of the public transport vehicle fleet, including improving the quality of transport connections
2.3 Development of security and civil protection infrastructure taking into account the principles of inclusiveness and accessibility	2.3.1 Increasing the fund of civil protection shelters; developing the warning and information system	
	2.3.2 Creation and ensuring the functionality of security centers, including fire and rescue divisions	
	2.3.3 Facilitating the creation of security conditions through the implementation of the "Community Police Officer" project	

Strategic goals	Operational goals	Main tasks
<b>STRATEGIC GOAL 2. A COMMUNITY OF HIGH QUALITY OF LIFE AND CLEAN ENVIRONMENT</b>	2.4 Improving the demographic situation and extending the duration of the active life period	2.4.1 Development and modernization of the network of municipal healthcare facilities with the creation of a barrier-free, inclusive, safe medical space considering a gender approach
		2.4.2 Building a capable public health system (physical and mental); including creating conditions for disease prevention and early detection
		2.4.3 Preservation and development of human resources potential of healthcare institutions
		2.4.4 Development of sports, physical and health infrastructure, including inclusive infrastructure
		2.4.5 Development, support and promotion of sports, physical activity and rehabilitation and a healthy lifestyle, including among vulnerable groups of the population
	2.5 Implementation of activities to improve the environment and rational use of natural resources	2.5.1 Development and implementation of a waste management system
		2.5.2 Implementation of modern technologies and wastewater treatment measures
		2.5.3 Implementation of modern measures to clean up riverbeds and coastal protection strips; development and expansion of "green-blue" infrastructure
		2.5.4 Development of the formation of an ecological network and a system of ecological and economic balance of the territory and objects of the nature reserve fund

## List of local development projects

### Operational goal 2.1 Infrastructural development of the territory

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	2.1 Infrastructural development of the territory	2.1.1 Development and implementation of a comprehensive spatial development plan; updated urban planning documentation, taking into account the development of security infrastructure	<b>Development of updated urban planning documentation and updating of the open geographic information system of the Kropyvnytskyi Urban Territorial Community</b>	2026	Department of Urban Planning and Land Resources of Kropyvnytskyi City Council, Information Technology Department of Kropyvnytskyi City Council	1) up-to-date urban planning documentation was developed in the digital form of sets of thematic geospatial data in the state geodetic reference coordinate system UCS-2000 and the unified system of classification and coding of urban planning objects for the formation of urban planning cadastre databases; 2) the open geoinformation portal of the Kropyvnytskyi Urban Territorial Community was updated.
2			<b>Carrying out an inventory of the lands of the Kropyvnytskyi Urban Territorial Community</b>	2025-2027	Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) an inventory of the lands of the Kropyvnytskyi Urban Territorial Community was carried out; 2) relevant technical documentation was developed and the approval procedure was carried out; 3) the process of making effective management decisions regarding land use was optimized.
3		2.1.2 Construction, modernization, and major repairs of housing and utilities using energy service tools; ensuring their energy efficiency	<b>Development of a concept for the construction and arrangement of a city cemetery with the construction of a crematorium on the territory of the Kropyvnytskyi Urban Territorial Community</b>	2026-2027	Department of Urban Planning and Land Resources, Department of Capital Construction, Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) a land plot for the construction of a cemetery and the necessary land management procedures were carried out; 2) a concept for the construction of a cemetery with a crematorium on the territory of the Kropyvnytskyi Urban Territorial Community was developed; 3) design and estimate documentation for the construction of a cemetery with a crematorium was developed; 4) the use of leading modern ecological bioburial technologies was ensured; 5) work on the construction of a cemetery with a crematorium began.
4			<b>Development of housing construction to provide apartments for qualified personnel of budgetary institutions and municipal enterprises</b>	2026-2030	Department of Capital Construction, Head Department of Housing and Communal Services, Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) the Housing Development Program to provide housing for certain categories of the population for 2026-2027 has been developed and approved; 2) a study was conducted to determine the housing needs of employees (their families) of budgetary institutions and municipal enterprises to meet labor market demand; 3) the projected number of workers (their families) provided with apartments through housing construction has been determined; 4) a search and allocation of a land plot for the construction of a residential building was carried out; 5) design and estimate documentation for the construction of a residential building has been developed.
5			<b>New construction of multi-apartment residential buildings to provide internally displaced people and vulnerable groups with affordable housing</b>	2025-2030	Department of Capital Construction, Head Department of Housing and Communal Services, Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) a memorandum of cooperation with international partners was signed; 2) design and estimate documentation for residential construction has been developed; 3) work has been carried out to connect the necessary engineering networks to the land plot of the new construction; 4) new housing construction has been completed; 5) internally displaced persons are provided with affordable housing; 6) vulnerable categories of the population are provided with affordable housing.

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
6	2.1 Infrastructural development of the territory	2.1.2 Construction, modernization, and major repairs of housing and utilities using energy service tools; ensuring their energy efficiency	<b>Reconstruction and major repairs of the building for placing documents of the National Archival Fund and documents of liquidated enterprises, institutions and organizations of Kropyvnytskyi</b>	2025-2027	Archives Department, Capital Construction Department of the Kropyvnytskyi City Council	1) the reconstruction and major repairs of the building for placing of the archival department of the Kropyvnytskyi City Council was carried out; 2) compliance with the requirements of the State Standard of Ukraine DSTU 8889:2019 "Documents on paper media. Storage rules of the National Archival Fund" is ensured; 3) conditions have been created for centralized guaranteed storage, comprehensive use of archival documents, and their full protection has been ensured; 4) a labor archive was created as part of the archival department of the city council; 5) the needs of citizens, society and the state for retrospective information are met.
7		2.1.3 Providing affordable, high-quality centralized water supply and sanitation services, including to residents of remote areas	<b>Reconstruction of the existing and construction of a new centralized water supply and wastewater network</b>	2025-2030	Head Department of Housing and Communal Services, Department of Capital Construction of the Kropyvnytskyi City Council	1) activities have been taken to reconstruct the existing network and to construct new centralized water supply facilities, in particular in certain private sector territories; 2) measures have been taken to reconstruct the existing network and construct new centralized water drainage facilities, in particular in certain private sector territories.
8		2.1.4 Modernization and adaptability of thermal energy generation sources and heat supply networks, taking into account energy efficiency and the use of alternative energy sources	<b>Modernization of the infrastructure of district heating networks of the Kropyvnytskyi Urban Territorial Community</b>	2025-2027	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) work on modernization of the CHP was carried out; 2) a gas-piston cogeneration unit and a biofuel-fired water heating boiler were installed; 3) work has been carried out to decommission technically outdated heating networks; 4) block-modular boiler stations have been installed; 5) the automated control system with dispatching elements has been configured; 6) an energy management system has been implemented; 7) thermal energy losses in heating networks were determined; 8) specific carbon monoxide emissions per unit of thermal energy released are determined.
9		2.1.8 Preservation and development of comfortable, integrated and safe open public spaces as places of interaction in the community	<b>Reconstruction of the park-monument of landscape architecture of local significance "Kovalivskyi" of the Kropyvnytskyi Urban Territorial Community</b>	2025-2027	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) design and estimate documentation for the reconstruction of the park-monument of landscape art of local significance "Kovalivskyi" was developed; 2) the reconstruction of the park-monument of landscape art of local significance "Kovalivskyi" in the city of Kropyvnytskyi with an area of 7.5692 hectares was carried out.
10		<b>Major renovation of the Poltavskyi square on Yevhen Malanyuk Street in the city of Kropyvnytskyi</b>	2025-2026	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) a major renovation of the Poltavskyi square on Yevhen Malanyuk Street in Kropyvnytskyi with an area of 0.38 hectares was carried out.	

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### Operational goal 2.2 Sustainable mobility and improving accessibility of transport services

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	2.2. Sustainable mobility and improving accessibility of transport services	2.2.1 Development and implementation of the concept of sustainable urban mobility	<b>Development of the Sustainable Urban Mobility Plan for the city of Kropyvnytskyi</b>	2026	Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) the Sustainable Urban Mobility Plan for the city of Kropyvnytskyi was developed; 2) the effective and rational use of street space by city residents and business entities was investigated.
2			<b>Creation of the Concept of Bicycle Infrastructure and Micromobility Development in the City of Kropyvnytskyi</b>	2025 - 2026	Head Department of Housing and Communal Services, Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) the Concept of Cycling Infrastructure and Micromobility Development in the City of Kropyvnytskyi was designed; 2) the creation of a safe and convenient cycling infrastructure was ensured, including the needs of vulnerable categories of the population; 3) potential cycling routes were developed and a geoinformation system for their mapping was created; 4) a plan for implementing the concept was developed through the phased development of cycling infrastructure; 5) the reduction of the negative impact of atmospheric air pollution from mobile sources was envisaged through the expansion of the cycling infrastructure network and an increase in the number of cyclists; 6) an increase in the physical activity of residents and guests of the community and improvement of public health were envisaged; 7) the possibilities for expanding "green" tourist routes were increased.
3		2.2.2 Rehabilitation and construction of roads and road (street) infrastructure, including bicycle infrastructure; improvement of the outdoor lighting network	<b>Major renovation of Metallurgiv Street (Nove urban-settlement), Kropyvnytskyi</b>	2025 - 2027	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) work was carried out on the major repairs of a road with a length of 3.645 km made of crushed stone-mastic asphalt concrete; 2) the technical service life of the road surface has been extended; 3) bicycle paths have been built and equipped; 4) old bus stops were reconstructed, railings and road signs were installed; 5) worn-out outdoor lighting networks were replaced; 6) concrete spillways have been installed to prevent water from stagnating on the road after rainfall; 7) a reliable and safe transport connection has been created between remote neighborhoods of the city.
4			<b>Major renovation of Promyslovyi Avenue, Kropyvnytskyi</b>	2025 - 2027	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) work was carried out on the major repairs of a road with a length of 1.572 km made of crushed stone-mastic asphalt concrete; 2) the technical service life of the road surface has been extended; 3) bicycle paths have been built and equipped; 4) new bus stops with drop-off areas and boarding areas have been installed; 5) roads are equipped with barrier-free street and road infrastructure, including ramps at sidewalk intersections and tactile tiles; 6) road signs have been installed, equipped with durable road markings, railings, and metal boundary posts.
5			<b>New construction of Don Aminado Street in the city of Kropyvnytskyi</b>	2025 - 2027	Department of Capital Construction of the Kropyvnytskyi City Council	1) a 1.69 km long highway was constructed; a 193.65 m long highway bridge was constructed; 2) the road and transport infrastructure is equipped with road signs with an increased reflective surface and road signs; 3) provided with bicycle and pedestrian paths and stops; 4) high technical service life of the road surface is ensured; 5) reliable, high-quality and safe transport connections have been created, including road transport and pedestrian traffic; 6) the road capacity and traffic relief of the central part of the city are ensured.

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
6	2.2. Sustainable mobility and improving accessibility of transport services	2.2.2 Rehabilitation and construction of roads and road (street) infrastructure, including bicycle infrastructure; improvement of the outdoor lighting network	<b>Major repairs of the road bridge on Kyivska Street, Kropyvnytskyi</b>	2025 - 2027	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) major repairs were carried out on a road bridge with a length of 46.29 m and an area of 416.61 m <sup>2</sup> ; 2) construction work was carried out to strengthen slopes, supports, girders and restore the railing; 3) concrete spillways have been installed to prevent water from stagnating on the road after rainfall; 4) the technical service life of the road bridge has been extended; 5) reliable, high-quality and safe transport connections have been created, including road transport and pedestrian traffic; 6) the road capacity is ensured.
7			<b>Expansion and maintenance of the energy-efficient street lighting network</b>	2025 - 2027	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council, Municipal Enterprise "Misksvitlo", other business entities	1) savings were ensured on the replacement of light points and maintenance of the street lighting network; 2) outdoor lighting of the road and transport infrastructure and all elements of community landscaping were installed; 3) the length of the street lighting network in the community was expanded; 4) facilities were provided with light points, including those using solar energy; 5) the level of safety of movement through the community territory was increased and the level of comfort was ensured.
8			<b>Implementation of an automated traffic light control system and replacement of controller units</b>	2026 - 2027	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council, Municipal Enterprise "Misksvitlo", other business entities	1) an automated traffic control system was implemented with monitoring of the operation of traffic light facilities; 2) work was carried out to replace the blocks of traffic light facility controllers; 3) statistics from transport detectors were studied, data on intersection congestion, traffic delays, etc. were analyzed; 4) the work of traffic controllers was optimized to improve road safety and increase capacity.
9		2.2.3 Infrastructure development and renewal of the public transport vehicle fleet, including improving the quality of transport connections	<b>Purchase of traction substations to ensure public electric transport</b>	2026 - 2027	Department of Transport and Communications of the Kropyvnytskyi City Council, Municipal Enterprise "Electrotrans" of the Kropyvnytskyi City Council	1) traction substations were purchased to provide power to the contact network; 2) traction substations were put into safe operation to ensure the stability and uninterrupted work of municipal electric transport.
10			<b>Purchase of buses with particularly large passenger capacity to ensure public transport</b>	2025 – 2030	Department of Transport and Communications of the Kropyvnytskyi City Council, Municipal Enterprise "Electrotrans" of the Kropyvnytskyi City Council	1) modern environmentally friendly, safe buses were purchased to meet public transport needs, including those equipped for people with low-mobility
11			<b>Purchase of autonomous trolleybuses to ensure public transport</b>	2025 – 2027	Department of Transport and Communications of the Kropyvnytskyi City Council, Municipal Enterprise "Electrotrans" of the Kropyvnytskyi City Council	1) modern environmentally friendly, safe trolleybuses with autonomous operation were purchased to meet public transport needs, including those equipped for people with low-mobility
12			<b>Implementation of an automated system for transport fares paying and recording passengers in urban public transport using an electronic ticket</b>	2025 - 2027	Department of Transport and Communications of the Kropyvnytskyi City Council, Municipal Enterprise "Electrotrans" of the Kropyvnytskyi City Council	1) an automated system for transport fare paying and recording passengers in urban public transport was developed, taking into account the needs of the Kropyvnytskyi Urban Territorial Community; 2) versatile functionality was provided for effective recording and control of public transport operations; 3) a public launch of the automated system was carried out in public transport and among residents and guests of the community.



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### Operational goal 2.4 Improving the demographic situation and extending the duration of the active life period

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	2.4 Improving the demographic situation and extending the duration of the active life period	2.4.1 Development and modernization of the network of municipal healthcare facilities with the creation of a barrier-free, inclusive, safe medical space considering a gender approach	<b>Development of the system of medical rehabilitation and mental health care</b>	2025-2026	Health Department of the Kropyvnytskyi City Council, health care institutions of Kropyvnytskyi Urban Territorial Community	1) design and estimate documentation for the reconstruction of the premises of the MNE "City Emergency Hospital of the KCC" (56 Heroiv-Zemlyakiv St.) and the 6-7th floors of the public clinic of the MNE "Central City Hospital of the KCC" (22 Kropyvnytskyi St.) for the rehabilitation department has been developed; 2) construction work was carried out to reconstruct the premises of the KNE "City Emergency Hospital of the KCC" (56 Heroiv-Zemlyakiv St.) and the 6-7th floors of the public clinic of the KNE "Central City Hospital of the KCC" (22 Kropyvnytskyi St.) for the rehabilitation department; 3) a bed fund has been formed for the renovated rehabilitation department; 4) modern rehabilitation equipment for the department was purchased; 5) the renovated rehabilitation department is equipped with highly qualified medical personnel; 6) educational programs for training and advanced training for doctors of the rehabilitation department were conducted; 7) the mortality and disability rates have been reduced; the life expectancy of the population has been increased; 8) accessibility of rehabilitation services for all categories of the community population is ensured; 9) an effective system of medical and psychosocial assistance and consultation and coordination support has been implemented; 10) the health status of persons with disabilities has improved, and the level of their social adaptation in society has increased.
2			<b>Development and modernization of urban healthcare facilities with the creation of a barrier-free, inclusive, safe medical space considering a gender approach</b>	2025-2027	Health Department, Capital Construction Department of the Kropyvnytskyi City Council, health care institutions of Kropyvnytskyi Urban Territorial Community	1) design and estimate documentation was developed and construction work was carried out on the reconstruction of the Children's City Hospital of the KCC, major repairs of the dental clinic, reconstruction of the buildings of the infectious disease department No.1, therapeutic department No.2 to accommodate the department of acute vascular pathology of acute cerebral stroke with rehabilitation beds of the hospital No.1 of the Central City Hospital of the KCC; 2) shelters were arranged in healthcare facilities; 3) the quality of provision and accessibility of medical care was increased; 4) conditions of collective civil security were improved, comfortable and safe conditions for the stay of patients and medical personnel were created; 5) modern equipment was purchased and the latest innovative technologies for providing medical care were introduced; 6) measures have been implemented to improve and preserve reproductive health in order to ensure a positive impact on the demographic situation.
3			<b>Ensuring the sustainability of medical institutions and increasing their energy efficiency</b>	2025 - 2027	Health Department of the Kropyvnytskyi City Council, health care institutions of Kropyvnytskyi Urban Territorial Community	1) generators were purchased, installed and mounted in healthcare facilities; 2) solar power and energy storage systems were installed in healthcare facilities; 3) work was carried out to insulate buildings and replace windows in healthcare facilities; 4) sustainable and uninterrupted functioning of medical facilities was ensured; 5) energy independence was increased and energy consumption was reduced; 6) the level of energy efficiency of healthcare facilities was increased and budget savings were ensured.

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
4	2.4 Improving the demographic situation and extending the duration of the active life period	2.4.2 Building a capable public health system (physical and mental); including creating conditions for disease prevention and early detection	<b>Building a public health system, disease prevention and early detection</b>	2025 - 2030	Health Department of the Kropyvnytskyi City Council, health care institutions of Kropyvnytskyi Urban Territorial Community	1) the level of mortality and disability has been reduced, the life expectancy of the population has been increased; 2) measures for early diagnosis and early detection of diseases have been improved; 3) the level of morbidity has been reduced; 4) the proportion of neglected cases of stage III-IV among all detected cancer patients has been reduced; 5) measures have been implemented to improve and preserve reproductive health in order to ensure a positive impact on the demographic situation.
5		2.4.3 Preservation and development of human resources potential of healthcare institutions	<b>Preservation and development of human resources potential of healthcare institutions</b>	2025 - 2030	Health Department, health care institutions of the Kropyvnytskyi Urban Territorial Community	1) the level of medical services in the community has been increased by ensuring the training, retraining and advanced training of medical workers; 2) young specialists have been involved in working in healthcare institutions.
6		2.4.4 Development of sports, physical and health infrastructure, including inclusive infrastructure	<b>Building of sports infrastructure for the development of beach sports</b>	2025	Department of Youth and Sports of the Kropyvnytskyi City Council	1) design and estimate documentation for infrastructure building for the development of beach sports has been developed; 2) construction work has been carried out to equip a site for beach sports; 3) the community is provided with sports infrastructure for the development of beach sports, in particular volleyball, handball, and football; 4) local beach sports teams are provided with appropriate infrastructure for training and competitions; 5) a presentation of the beach sports site was made and a link about the site was posted on the Internet.
7			<b>Reconstruction of the Yunist Stadium on the basis of the Municipal Institution Children and Youth Sports School No.2 of the Kropyvnytskyi City Council</b>	2026 - 2027	Department of Youth and Sports of the Kropyvnytskyi City Council	1) the design and estimate documentation for the reconstruction of the Yunist Stadium was developed (adjusted); 2) construction work was carried out to develop sports infrastructure as part of the reconstruction of the Yunist Stadium; 3) the community was provided with modern sports infrastructure for the development of sports, in particular football and athletics; 4) local sports teams and individual athletes were provided with modern infrastructure; 5) sports infrastructure has been developed to provide adaptive physical education services, including for people with disabilities due to war; 6) training of specialists in adaptive physical education was provided, including for working with people with disabilities due to war; 7) community residents were provided with modern, high-quality barrier-free infrastructure to support a healthy lifestyle and physical activity; 8) a presentation of the Yunist stadium was made and a link was posted on the Internet.
8			<b>Development of infrastructure for outdoor sports grounds</b>	2025 - 2027	Department of Youth and Sports of the Kropyvnytskyi City Council	1) outdoor sports equipment and inventory for arranging physical education and sports grounds were purchased; 2) outdoor sports grounds were equipped; 3) physical education and health activities on outdoor sports grounds were held; 4) community residents, including those from low-mobility groups, were involved in participating in outdoor physical education and health activities; 5) a presentation of modern outdoor sports grounds was made and links to physical education and health activities were posted on the Internet.

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
9	2.4 Improving the demographic situation and extending the duration of the active life period	2.4.5 Development, support and promotion of sports, physical activity and rehabilitation and a healthy lifestyle, including among vulnerable groups of the population	<b>Development of veteran and adaptive sports</b>	2025 - 2030	Department of Youth and Sports of the Kropyvnytskyi City Council	1) architectural accessibility for physical education and sports activities is ensured; 2) specialized programs have been developed for working with people with disabilities or limited physical abilities; 3) veterans and people with disabilities due to war are involved in participating in sporting events and competitions; 4) measures have been taken to promote a healthy lifestyle for the indicated categories of the population.
10			<b>Development and functioning of an interactive map of the sports infrastructure of the Kropyvnytskyi Urban Territorial Community</b>	2025 - 2027	Department of Youth and Sports of the Kropyvnytskyi City Council	1) a structured and detailed database of physical culture, recreation and sports facilities, locations, activities and events of the Kropyvnytskyi Urban Territorial Community was formed; 2) an interactive map presenting physical culture, recreation and sports facilities, locations, activities and events was developed; 3) a presentation of the interactive map was made and a link was posted on the Internet.
11			<b>Arrangement of the "Health Trail" along the Ingul and the Sugokleya rivers</b>	2026	Department of Youth and Sports, Department of Capital Construction, Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) design and estimate documentation for the development of the "Health Trail" infrastructure along the Ingul and the Sugokleya rivers has been developed; 2) construction work was carried out to equip the "Health Paths" with high-quality road surface; 3) benches, trash cans, and street lighting poles with energy-efficient light points have been installed to provide recreation areas; 4) areas for physical education and sports have been equipped with outdoor sports equipment, including for people with limited mobility; 5) a bicycle path has been built; 6) the "Health Trail" was put into operation; 7) a presentation of the "Health Trail" was made and a link about the "Health Trail" was posted on the Internet; 8) informational and educational events in the environmental, educational and recreational areas were held to improve the environmental awareness of residents and guests of the community.

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### Operational goal 2.5 Implementation of activities to improve the environment and rational use of natural resources

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	2.5 Implementation of activities to improve the environment and rational use of natural resources	2.5.1 Development and implementation of a waste management system	<b>Development of a waste management plan for the Kropyvnytskyi Urban Territorial Community</b>	2025 - 2026	Head Department of Housing and Communal Services, Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) a Waste Management Plan for the Kropyvnytskyi Urban Territorial Community has been developed; 2) waste management infrastructure has been created; 3) the volume of landfilled waste has been reduced; 4) the volume of green waste for composting has been increased; 5) waste collection, processing and disposal facilities have been brought into compliance with the established requirements; 6) the volume of waste collected for reuse, recycling and recovery has increased.
2			<b>Conducting a feasibility research on the possibility of locating and building a solid waste landfill within the Kropyvnytskyi Urban Territorial Community</b>	2027	Department of Urban Planning and Land Resources, Department of Capital Construction, Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) a contracting organization has been identified to conduct a research to substantiate the possibility of locating and building a solid waste landfill within the Kropyvnytskyi Urban Territorial Community; 2) a research was conducted to substantiate the possibility of locating and building a solid waste landfill, including legally established norms and standards, selecting a suitable territory for the landfill, technical planning, and monitoring and control.
3			<b>Implementation of separate collection of household waste in the territory of the Kropyvnytskyi Urban Territorial Community</b>	2025 - 2027	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) a planned and regular system of collection and transportation of household waste has been implemented; 2) containers for separate collection of household waste were purchased; 3) private sector households are provided with a container method of household waste collection; 4) areas have been equipped for placing containers for separate waste collection; 5) waste collection, processing and disposal facilities have been brought into compliance with the established requirements; 6) the volume of waste collected for reuse, recycling and recovery has increased.
4			<b>Implementation of measures to educate residents about the culture of sorting household waste</b>	2025 - 2030	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council	1) information and educational activities were carried out among the population to increase the culture of sorting and separate collection of household waste; 2) environmental awareness was raised among the population and an effective waste management system was implemented.
5			<b>Development of organic waste composting infrastructure in the territory of the Kropyvnytskyi Urban Territorial Community</b>	2026 - 2030	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council, Department of Education of the Kropyvnytskyi City Council	1) information and educational activities were carried out among participants in the educational process to improve the culture of waste management, in particular composting of organic waste, and to popularize the principles of the circular economy; 2) residents are involved in collecting organic waste for the purpose of composting; 3) the areas of educational institutions and public spaces (parks, squares) have been equipped with composters; 4) environmental awareness has been raised among residents regarding composting organic waste.

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
6	2.5 Implementation of activities to improve the environment and rational use of natural resources	2.5.3 Implementation of modern measures to clean up riverbeds and coastal protection strips; development and expansion of "green-blue" infrastructure	<b>Conducting a research to determine the complex of design and exploration works for the cleaning of the Ingul River within the city of Kropyvnytskyi</b>	2026 – 2027	Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) a contracting organization has been identified to conduct a research to determine the complex of design and exploration works for the cleaning of the Ingul River; 2) the necessary measures to restore and maintain a favorable hydrological regime and sanitary condition of the Ingul River are justified; 3) an analysis of the general situation at the water intake, existing sources of anthropogenic load, pollution, depletion of water reserves, the current ecological state of the hydroecosystem, physicochemical and hydrobiological parameters, hydrological regime, etc. was carried out.
7		2.5.4 Development of the formation of an ecological network and a system of ecological and economic balance of the territory and objects of the nature reserve fund	<b>Carrying out an inventory of green spaces in the Kropyvnytskyi Urban Territorial Community</b>	2026	Head Department of Housing and Communal Services of the Kropyvnytskyi City Council, Municipal Enterprise "Blagoustrii" KCC"	1) an inventory of the community's green spaces was conducted; 2) a register and database of green spaces were created; 3) a description of the qualitative and quantitative state of green plantings was made; 4) the obtained data was displayed on the map of the geoinformation portal; 5) an orthophoto plan was developed.
8			<b>Creation and use of green spaces in the territory of the Kropyvnytskyi Urban Territorial Community</b>	2025 – 2030	Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) overgrown trees and bushes, emergency and unsatisfactory trees were removed, stumps were uprooted; 2) the quantitative and qualitative composition of new green spaces in public areas has been ensured; 3) a register and database of new green spaces has been created; 4) a description of the qualitative and quantitative state of green plantings was carried out; 5) the state of the natural environment, its aesthetic and ecological components have been improved.
9			<b>Implementation of measures to combat quarantine plants</b>	2025 - 2030	Head Department of Housing and Communal Services, Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) mechanical, chemical and phytocenotic measures were taken to destroy quarantine ecologically dangerous plants; 2) a favorable ecological balance of the community territory is ensured; 3) environmental and educational activities were carried out to combat quarantine plants; 4) community residents were covered by environmental and educational measures to combat quarantine plants.

## 2.3 STRATEGIC GOAL 3. A COMMUNITY OF STRONG HUMAN POTENTIAL AND DIGITAL GOVERNANCE

Strategic goals	Operational goals	Main tasks
<p><b>STRATEGIC GOAL 3.</b>  <b>A COMMUNITY OF STRONG HUMAN POTENTIAL AND DIGITAL GOVERNANCE</b></p>	<p>3.1 Improving the quality of educational, cultural and social services while ensuring the formation of an inclusive, barrier-free and safe environment</p>	<p>3.1.1 Building of an optimal network and improvement of the material and technical base of educational, cultural and social protection institutions; ensuring the quality of services provision</p>
		<p>3.1.2 Development and improvement of accessible and comfortable educational, cultural and social space, including the needs of vulnerable groups of the population and the principle of gender equality</p>
		<p>3.1.3 Facilitating vocational training through dual education</p>
		<p>3.1.4 Creating conditions for supporting and developing the intellectual, creative and physical potential of all population groups; promoting their increased integration into social life</p>
		<p>3.1.5 Creation of public spaces for the successful self-realization of residents; improving the quality of service provision and creating equal opportunities for personal development</p>
		<p>3.1.6 Creating new models and ensuring the effective functioning of cultural institutions, in particular public libraries; digitalization of their activities</p>
		<p>3.1.7 Implementation of measures to strengthen Ukrainian national and civic identity and strengthen social cohesion of the population</p>
	<p>3.2 Social protection and the formation of an inclusive environment</p>	<p>3.2.1 Expanding and improving the system of providing accessible and high-quality social services, taking into account a gender approach; ensuring their digitalization</p>
		<p>3.2.2 Creating favorable conditions for effective adaptation and socio-economic integration of war veterans and their families, internally displaced people and other vulnerable population groups</p>
		<p>3.2.3 Ensuring the availability of psychological assistance and rehabilitation for persons being discharged or already discharged from military service from among war veterans, persons affected by hostilities, as well as persons in respect to whom the fact of deprivation of personal liberty as a result of armed aggression against Ukraine has been established</p>

Strategic goals	Operational goals	Main tasks
<b>STRATEGIC GOAL 3. A COMMUNITY OF STRONG HUMAN POTENTIAL AND DIGITAL GOVERNANCE</b>	3.3 Development of the digital ecosystem and increasing the level of involvement of residents in community development processes	3.3.1 Development of electronic communications infrastructure, including access to high-speed Internet; ensuring the independence of the functioning of the digital network
		3.3.2 Expanding and improving digital management tools; creating conditions for the development of digital competencies
		3.3.3 Technical support and improvement of innovative tools in the field of cooperation and communication between local authorities and the public, including improving access to electronic services
		3.3.4 Development, implementation, and ensuring the effective functioning of a modern innovative geoinformation system
		3.3.5 Ensuring, expanding and improving the provision of administrative and other public services, taking into account the needs of all categories of the population, including residents of remote areas
	3.4 Implementation of gender policy principles	3.4.1 Development of a community gender profile (gender passport)
		3.4.2 Ensuring the application of a gender approach in the processes of forming and implementing local policies
		3.4.3 Increasing the level of qualifications of all stakeholders in the implementation of gender policy

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### Operational goal 3.1 Improving the quality of educational, cultural and social services while ensuring the formation of an inclusive, barrier-free and safe environment

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	3.1 Improving the quality of educational, cultural and social services while ensuring the formation of an inclusive, barrier-free and safe environment	3.1.1 Building of an optimal network and improvement of the material and technical base of educational, cultural and social protection institutions; ensuring the quality of services provision	<b>Creation and ensuring effective activities of the Interschool Resource Center "Science" of the Kropyvnytskyi Urban Territorial Community</b>	2025-2030	Department of Education of the Kropyvnytskyi City Council	1) the premises for the functioning of the Interschool Resource Center "Science" were overhauled; 2) the legal entity Interschool Resource Center "Science" was registered; 3) educational programs were developed in the areas of natural sciences, mathematics and technological disciplines (courses, electives, etc.); 4) the teaching staff of the Interschool Resource Center "Science" was formed; 5) equipment was purchased to equip STEM laboratories for chemistry, physics, mathematics, and biology classrooms; 6) education of students of educational institutions was provided.
2			<b>Providing an open Wi-Fi access system to the Internet in secondary education institutions of the Kropyvnytskyi Urban Territorial Community</b>	2025-2026	Department of Education of the Kropyvnytskyi City Council	1) commissioning work was carried out to equip Wi-Fi public areas of secondary education institutions; 2) open Wi-Fi access was provided to public areas of secondary education institutions; 3) open Wi-Fi access was provided to all participants in the educational process in public areas of secondary education institutions.
3		3.1.2 Development and improvement of accessible and comfortable educational, cultural and social space, including the needs of vulnerable groups of the population and the principle of gender equality	<b>Increasing the capacity of the simplest shelters and creating conditions for civil protection for participants in the educational process of Secondary Education Institutions (SEI) and Preschool Education Institutions (PEI)</b>	2025-2026	Department of Education, Department of Capital Construction of the Kropyvnytskyi City Council	1) major repairs were carried out to expand the capacity (increase the number of places) in the simplest shelters of SEI and PEI institutions; 2) civil defense structures were built to meet the needs of participants in the educational process of SEI and PEI institutions; 3) barrier-free access to shelters in educational institutions was provided; 4) the number of places in shelters in educational institutions was increased.
4			<b>Development of design and estimate documentation for the work "Implementation of measures for thermal modernization of buildings of SEI and PEI institutions and creation of a modern inclusive environment"</b>	2025	Department of Education, Department of Capital Construction of the Kropyvnytskyi City Council	1) design and estimate documentation has been developed for the implementation of thermal modernization works for buildings of SEI and PEI institutions and the creation of a modern inclusive environment.
5			<b>Major repairs (modernization) of the network of kitchens and canteens of educational institutions of the Kropyvnytskyi Urban Territorial Community</b>	2025-2027	Department of Education, Department of Capital Construction of the Kropyvnytskyi City Council	1) major repairs (modernization) of premises were carried out and the equipment of kitchens and canteens of educational institutions was updated; 2) compliance with the HACCP system standards was ensured; 3) participants in the educational process were provided with healthy, safe, high-quality hot meals; 4) a diverse, balanced menu was developed for educational institutions.
6			<b>Development of a modern safe educational environment on the territory of educational institutions</b>	2025-2030	Department of Education, Department of Capital Construction of the Kropyvnytskyi City Council	1) major repairs of the asphalt pavement and fences of the territories of educational institutions were made; 2) modern safe play and sports equipment was installed on the grounds of educational institutions; 3) the street lighting network was expanded and the number of energy-efficient light points was increased; 4) participants in the educational process were provided with an environmentally safe, barrier-free, friendly educational environment.



No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
7	3.1 Improving the quality of educational, cultural and social services while ensuring the formation of an inclusive, barrier-free and safe environment	3.1.2 Development and improvement of accessible and comfortable educational, cultural and social space, including the needs of vulnerable groups of the population and the principle of gender equality	<b>Installation of internal and external video surveillance systems in educational institutions of the Kropyvnytskyi Urban Territorial Community</b>	2025-2027	Department of Education, Department for Prevention and Detection of Corruption of the Kropyvnytskyi City Council	1) a modern system of internal and external video surveillance has been installed in educational institutions; 2) security conditions have been created during the educational process in educational institutions.
8			<b>Ensuring civil protection for vulnerable population groups</b>	2025-2030	Department of Social Policy of the Kropyvnytskyi City Council	1) a shelter for vulnerable groups of the population has been arranged; 2) the functioning of a modern shelter is ensured; 3) the number of people from vulnerable groups provided with shelters has been increased. 4) the quality and accessibility of social services has improved.
9			<b>Carrying out repair work on the building of the Kropyvnytskyi City Dormitory No.1 and developing its infrastructure to provide temporary accommodation services to internally displaced people of the Kropyvnytskyi City Territorial Community</b>	2025-2026	Department of Social Policy of the Kropyvnytskyi City Council	1) repair work was carried out to replace internal engineering communications (pipes, batteries), the roof of the medical premise, living rooms and common areas (corridors, bathrooms, toilets, etc.), including the needs of low-mobility population groups; 2) measures have been implemented to thermally modernize common areas (dining room, medical premise, laundry room); 3) an individual solid fuel boiler station has been installed to provide heat supply; 4) the game room and sports hall were renovated and equipped; 5) the territory around the building of the Kropyvnytskyi City Dormitory No.1 was improved, in particular, paving slabs were laid and the main fence was replaced; 6) internally displaced people/families were provided with affordable temporary housing; 7) logistical support has been provided to increase the volume of social services; 8) internally displaced people were covered by social services; 9) the provision of quality social services to internally displaced people is ensured; 10) effective local tools for assessing the quality of social services have been developed and implemented.
10			<b>Major renovation of the Kropyvnytskyi City Dormitory No.2 building to provide temporary accommodation services to internally displaced people of the Kropyvnytskyi City Territorial Community</b>	2025 – 2027	Department of Social Policy of the Kropyvnytskyi City Council	1) design and estimate documentation has been developed for the implementation of major repairs of the building of the Kropyvnytskyi City Dormitory No.2; 2) work was carried out on major repairs of the roof with insulation, electrical wiring, arrangement of shelter in accordance with regulatory requirements, repair of bathrooms, etc. of the building of the Kropyvnytskyi City Dormitory No.2; 3) internally displaced people/families were provided with affordable temporary housing.
11			<b>Holding a complex of mass and cultural and artistic events aimed at developing the traditional festival movement</b>	2025 – 2030	Department of Culture and Tourism of the Kropyvnytskyi City Council	1) festival events were held aimed at popularizing unique customs, cultural traditions, and local flavor; 2) participants were involved from among representatives of the local business community, public organizations, institutions of various levels of education, culture, etc.; 3) the tourist attractiveness of the community in the sphere of event tourism has been improved; 4) a list of attractive areas of creative industries has been formed, taking into account local producers of craft products, products of creative and artistic expression, etc.

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
12	3.1 Improving the quality of educational, cultural and social services while ensuring the formation of an inclusive, barrier-free and safe environment	3.1.5 Creation of public spaces for the successful self-realization of residents; improving the quality of service provision and creating equal opportunities for personal development	<b>Creation of a multifunctional Center for Cultural Services of the Kropyvnytskyi Urban Territorial Community</b>	2026 - 2030	Department of Culture and Tourism of the Kropyvnytskyi City Council	1) a working group has been formed to create a Center for Cultural Services; 2) a study of cultural and resource potential was carried out and a list of services was determined; 3) the location (premises) of a Cultural Services Center has been determined; 4) design and estimate documentation has been developed for the reconstruction of the premises of a Cultural Services Center, taking into account barrier-free and safety; 5) repairs and logistical support have been carried out; 4) the website of a Center for Cultural Services was developed; 5) cultural services were provided to all categories of the population.
13			<b>Creation of the Multifunctional Youth Center of the Kropyvnytskyi Urban Territorial Community</b>	2026 - 2027	Department of Youth and Sports of the Kropyvnytskyi City Council	1) the location (premises) of the Multifunctional Youth Center has been determined; 2) design and estimate documentation has been developed and work has been carried out to reconstruct the premises for the operation of the Multifunctional Youth Center, taking into account barrier-free conditions and safety; 2) the necessary equipment and supplies have been purchased to ensure the functioning of the Youth Center; 3) the legal entity of the Multifunctional Youth Center was registered and a team of specialists was formed to ensure its activities; 4) an action plan and training program for obtaining non-formal education and developing new knowledge and competencies, including career growth, has been developed; 5) measures were taken to support youth self-identification, creative, physical and intellectual development; 6) the website of the Multifunctional Youth Center was developed and its promotion on the Internet was carried out, including a presentation in online sources.
14			<b>Creating a public space (hub) to establish effective communication with civil society institutions</b>	2026 - 2027	Public Relations Department, Capital Construction Department of the Kropyvnytskyi City Council	1) a concept for the development of a public space (hub) has been developed; 2) the location (premises) of a public space (hub) is determined; 3) repairs of the premises have been carried out for a space to function; 4) the necessary premises and logistical support have been provided; 5) public organizations, including national minorities (communities), were involved for cooperation in the development of public space (hub) activities; 6) a plan of measures and activities for the development of public space (hub) activities has been developed; 7) international public organizations were involved in cooperation and a cooperation agreement was concluded with the all-Ukrainian network of civil society hubs.
15			<b>Computerization and informatization of branch libraries of the City Centralized Library System of the Kropyvnytskyi Urban Territorial Community</b>	2025 - 2030	Department of Culture and Tourism of the Kropyvnytskyi City Council	1) computer and office equipment was purchased to ensure the effective functioning of branch libraries of the city's centralized library system; 2) a single consolidated catalog of access to library information resources has been introduced; 3) the ALIS system was implemented to track the movement of library funds; 4) all branch libraries are provided with uninterrupted high-speed Internet.

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
16		3.1.7 Implementation of measures to strengthen Ukrainian national and civic identity and strengthen social cohesion of the population	<b>Carrying out a set of measures aimed at the national and patriotic education of all participants in the educational process of SEL, PEI, AEI (Afterschool Educational Institution) institutions</b>	2025 - 2026	Department of Education of the Kropyvnytskyi City Council, NGO "Baba Yelka"	1) a survey and focus group meeting were conducted regarding the methodological needs of implementing national-patriotic education; 2) recommendations were provided regarding the creation of a Program for National and Patriotic Education; 3) practical and applied trainings were conducted for pedagogical workers, educators, and methodologists at the Ethnolaboratory "Baba Yelka"; 4) pedagogical workers and educators were provided with methodological materials; 5) participants in the educational process are provided with national and patriotic education; 6) systemic prerequisites for national-patriotic education in the community have been created through the advocacy mechanism.

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### Operational goal 3.2 Social protection and the formation of an inclusive environment

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	3.2 Social protection and the formation of an inclusive environment	3.2.1 Expanding and improving the system of providing accessible and high-quality social services, taking into account a gender approach; ensuring their digitalization	Expanding the list, increasing the volume and improving the quality of social services provided to vulnerable groups of the population on the basis of the Municipal Institution "Kropyvnytskyi City Territorial Center for Social Services (Provision of Social Services)" of the Kropyvnytskyi City Council	2025-2030	Department of Social Policy of the Kropyvnytskyi City Council	1) design and estimate documentation was prepared and renovation work was carried out to equip the premises to increase the volume of social services provided; 2) the premises were provided with logistical support to increase the volume of social services provided; 3) the Municipal Institution "Kropyvnytskyi City Territorial Center for Social Services (Provision of Social Services)" of the Kropyvnytskyi City Council is provided with highly qualified employees; 4) vulnerable population groups are covered by social services; 5) the provision of high-quality social services to vulnerable groups of the population is ensured; 6) effective local tools for assessing the quality of social services have been developed and implemented.
2			Ensuring a comprehensive approach to providing rehabilitation and social services to children with disabilities, persons with disabilities who have been disabled since childhood, and their family members	2025-2026	Department of Social Policy of the Kropyvnytskyi City Council	1) amendments have been made to the Regulations of the Municipal Institution "Kropyvnytskyi City Center for Comprehensive Rehabilitation and Provision of Social Services for Persons with Disabilities" of the Kropyvnytskyi City Council; 2) new services and departments have been created within the structure of the Municipal Institution "Kropyvnytskyi City Center for Comprehensive Rehabilitation and Provision of Social Services for Persons with Disabilities" of the Kropyvnytskyi City Council to ensure the provision of rehabilitation and social services; 3) provision of services were provided with highly qualified employees; 4) the premises were provided with logistical support to increase the volume of simultaneous provision of rehabilitation and social services in one place; 5) the project's target groups are covered by rehabilitation and social services; 6) the provision of high-quality social services to the project's target groups is ensured; 7) effective local tools for assessing the quality of rehabilitation and social services have been developed and implemented.
3			Expanding the provision of social services to vulnerable groups of the population among residents of territorial communities of the Kirovohrad region based on the infrastructure of the Kropyvnytskyi Urban Territorial Community	2025-2030	Department of Social Policy of the Kropyvnytskyi City Council	1) negotiations were held with interested territorial communities of the Kirovohrad region regarding the provision of social services to their residents based on the infrastructure of the Kropyvnytskyi Urban Territorial Community; 2) a study of the needs for social services by vulnerable groups of the population of interested communities in the Kirovohrad region was carried out and their potential number was determined; 3) the list of social services, the form of cooperation and the amount of funding for the services provided were determined; 4) agreements were concluded with interested territorial communities of the Kirovohrad region regarding the provision of social services based on the infrastructure of the Kropyvnytskyi Urban Territorial Community; 5) vulnerable population groups of interested territorial communities of Kirovohrad region were covered by social services based on the infrastructure of the Kropyvnytskyi Urban Territorial Community; 6) the quality of social services provided to vulnerable groups of the population of territorial communities of Kirovohrad region has been improved; 7) measures have been taken to assess the quality of social services provided to vulnerable groups of the population.

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
4		3.2.2 Creating favorable conditions for effective adaptation and socio-economic integration of war veterans and their families, internally displaced people and other vulnerable population groups	<b>Creating and ensuring the effective functioning of an inclusive veteran space</b>	2025-2030	Department of Social Policy of the Kropyvnytskyi City Council	<ol style="list-style-type: none"> <li>1) the Regulations on an inclusive veteran space have been prepared, taking into account measures in the field of veteran policy, in particular in terms of the transition from military service to civilian life;</li> <li>2) state registration of the legal entity has been carried out;</li> <li>3) the premises for the functioning of the space have been selected;</li> <li>4) design and estimate documentation has been developed and renovation work on the premises has been carried out;</li> <li>5) logistical support has been provided for all areas of activity and tasks of the space;</li> <li>6) information has been entered into the Register of Providers and Recipients of Social Services;</li> <li>7) services were provided with highly qualified employees, taking into account the organization of a workplace for a specialist in supporting war veterans and demobilized persons;</li> <li>8) target groups of residents of the Kropyvnytskyi Urban Territorial Community were covered by services;</li> <li>9) the project's target groups were ensured by quality services;</li> <li>10) measures were taken to assess the quality of service provision to the project's target groups.</li> </ol>
5			<b>Providing housing for orphans, children deprived of parental care, and persons from among them</b>	2025-2027	Department for the Protection of Children's Rights of the Kropyvnytskyi City Council	<ol style="list-style-type: none"> <li>1) the social and living conditions of orphans, children deprived of parental care, and individuals from among them have been improved;</li> <li>2) the preservation of housing owned by orphans and children deprived of parental care has been ensured;</li> <li>3) the protection of housing and property rights of orphans and children deprived of parental care has been implemented;</li> <li>4) conditions have been created for children to live in family forms of upbringing.</li> </ol>
6		3.2.3 Ensuring the availability of psychological assistance and rehabilitation for persons being discharged or already discharged from military service from among war veterans, persons affected by hostilities, as well as persons in respect to whom the fact of deprivation of personal liberty as a result of armed aggression against Ukraine has been established	<b>Ensuring effective professional activities of specialists in supporting war veterans and demobilized persons in the transition system from military service to civilian life based on the Kropyvnytskyi City Center for Social Services</b>	2025-2030	Department of Social Policy of the Kropyvnytskyi City Council	<ol style="list-style-type: none"> <li>1) amendments were made to the Regulations of the Kropyvnytskyi City Center for Social Services to ensure measures in the field of veteran policy, in particular regarding the transition from military service to civilian life;</li> <li>2) information was entered into the Register of Providers and Recipients of Social Services of the Kropyvnytskyi City Center for Social Services;</li> <li>3) cooperation has been established with veteran development centers operating at higher education institutions to facilitate the training of support specialists for the needs of the Kropyvnytskyi Urban Territorial Community;</li> <li>4) a search of premises was made to increase the volume of services provided by support specialists.</li> <li>5) design and estimate documentation was prepared and the premises were overhauled in accordance with the measures supported by maintenance specialists;</li> <li>6) logistical support for the arrangement of the premises has been provided;</li> <li>7) the Kropyvnytskyi City Center for Social Services was provided with support specialists to implement measures to support war veterans and demobilized persons in the transition system from military service to civilian life;</li> <li>8) the provision of quality services to the project's target groups among residents of the Kropyvnytskyi urban territorial community was ensured;</li> <li>9) measures were taken to assess the quality of service provision to the project's target groups.</li> </ol>

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### Operational goal 3.3 Development of the digital ecosystem and increasing the level of involvement of residents in community development processes

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	3.3 Development of the digital ecosystem and increasing the level of involvement of residents in community development processes	3.3.1 Development of electronic communications infrastructure, including access to high-speed Internet; ensuring the independence of the functioning of the digital network	<b>Implementation of activities to digitize archival documentation and develop an online service of digitized funds with wide-ranging full-text search capabilities</b>	2026-2027	Archival Department of the Kropyvnytskyi City Council	1) digitization and cataloging of archival funds was carried out; 2) an online service of digitized archival funds was developed and public access was opened.
2		3.3.2 Expanding and improving digital management tools; creating conditions for the development of digital competencies	<b>Conducting summer courses "Basics of Digital Competence" for vulnerable population groups</b>	2025-2027	Information Technology Department, Public Communications Department of the Kropyvnytskyi City Council	1) a cooperation agreement was concluded with higher education institutions regarding the use of a specially equipped facility for conducting digital competence courses; 2) public organizations were involved and the participation of vulnerable groups of the population was ensured to participate in digital competence development courses; 3) educational programs were developed and implemented.
3		3.3.3 Technical support and improvement of innovative tools in the field of cooperation and communication between local authorities and the public, including improving access to electronic services	<b>Modernization and technical support of the existing website "Public Space Kropyvnytskyi"</b>	2025-2027	Public Relations Department of the Kropyvnytskyi City Council	1) a technical task was developed to modernize the existing website "Public Space Kropyvnytskyi"; 2) a modern design was created, with comfort in usability and navigation; 3) the website was filled with information about the implementation of public initiatives; 4) barrier-free access to the website was provided, in particular for vulnerable categories of the population; 5) a separate page was created covering the activities and development of public organizations of national minorities (communities); 6) local e-democracy tools were integrated, in particular public consultations; 7) a module for modern website promotion on the Internet was integrated; 8) a public launch of the website in Ukrainian and English was carried out; 9) technical support and maintenance of the effective functioning of the modernized website "Public Space Kropyvnytskyi" was provided.
4		<b>Conducting activities to develop strategic communications and media literacy</b>	2026-2027	Department of Mass Media, Information Technology Department, Public Communications Department of the Kropyvnytskyi City Council	1) events and topics for discussion panels have been developed; 2) speakers from among representatives of public organizations, authorities, and businesses were involved in participating in the events; 3) participants improved knowledge of critical analysis of media information; 4) an effective dialogue has been established between the authorities and the public.	
5		<b>Holding a competition to identify programs (projects, events) developed by civil society institutions "Effective Initiatives"</b>	2026-2030	Public Relations Department of the Kropyvnytskyi City Council	1) the procedure for conducting the competition has been developed and the requirements for competition proposals have been determined; 2) the total competition fund and financing conditions are determined; 3) civil society institutions were involved in participating in the competition; 4) a list of priority tasks and types of activities has been determined; 5) favorable conditions have been created for the development of civil society institutions.	

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
6	3.3 Development of the digital ecosystem and increasing the level of involvement of residents in community development processes	3.3.4 Development, implementation, and ensuring the effective functioning of a modern innovative geoinformation system	<b>Actualization and updating the geoinformation system of the Kropyvnytskyi Urban Territorial Community using modern innovative digital tools</b>	2025-2030	Department of Urban Planning and Land Resources, Information Technology Department of the Kropyvnytskyi City Council	1) an information database has been created including all resources and infrastructure facilities of the community to fill the layers of the geographic information system, identifying critical facilities serving vulnerable categories of the population; 2) the geographic information system was actualized and updated; 3) the functionality of the geographic information system has been expanded; 4) a modern digital multilayer public map has been developed for open use, taking into account barrier-free access.
7		3.3.5 Ensuring, expanding and improving the provision of administrative and other public services, taking into account the needs of all categories of the population, including residents of remote areas	<b>Introduction of an online electronic queue for pre-registration of applicants for an appointment at the Center for Providing Administrative Services "Transparent Office" of the city of Kropyvnytskyi</b>	2025-2030	Department of Administrative Services of the Kropyvnytskyi City Council	1) software has been developed: "pre-registration online for the electronic queue"; 2) the needs of the subjects of the appeal were met; 3) the proper functioning of the Administrative Services Center was ensured; 4) transparency and efficiency in the provision of administrative services were ensured; 5) innovative tools have been introduced in the field of communication between local authorities and the public; 6) equality of rights of the subjects of appeals was observed.

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**Operational goal 3.4 Implementation of gender policy principles**

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	3.4 Implementation of gender policy principles	3.4.1 Development of a community gender profile (gender passport)	<b>Development of a gender profile of the Kropyvnytskyi Urban Territorial Community</b>	2025	Department of Youth and Sports, Department of Social Policy of the Kropyvnytskyi City Council	1) a working group was created to develop a gender profile of the Kropyvnytskyi Urban Territorial Community; 2) an action plan was developed and a working group meeting was held to discuss the content of the document and study equal rights and opportunities for women and men; 3) a gender profile was developed in Ukrainian and English; 4) the gender profile of the community was presented and published on the official website of the community.



## 2.4 STRATEGIC GOAL 4. A COMMUNITY OF CENTURIES-OLD CULTURAL TRADITIONS AND HISTORICAL HERITAGE

Strategic goals	Operational goals	Main tasks
<b>STRATEGIC GOAL 4. A COMMUNITY OF CENTURIES-OLD CULTURAL TRADITIONS AND HISTORICAL HERITAGE</b>	4.1 Preservation of historical and cultural heritage	4.1.1 Implementation of activities to protect and preserve historical and cultural heritage sites; expansion of the list of elements of intangible cultural heritage
		4.1.2 Development of creative initiatives and industries, including local historical and cultural traditions and crafts
	4.2 Development of tourism potential, recreation and creative industries	4.2.1 Preparation of a strategy for the development of culture, tourism and creative industries in the community
		4.2.2 Development and promotion of promising innovative and improvement of existing touristic products; strengthening the community brand as a tourist destination
		4.2.3 Creating conditions for effective use of the economic potential of territories and objects of the nature reserve fund, cultural heritage objects and elements of intangible cultural heritage

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### Strategic Goal 4. A community of centuries-old cultural traditions and historical heritage

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
1	4.1 Preservation of historical and cultural heritage	4.1.1 Implementation of activities to protect and preserve historical and cultural heritage sites; expansion of the list of elements of intangible cultural heritage	<b>Passporting of cultural heritage objects of the Kropyvnytskyi Urban Territorial Community</b>	2026	Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) a detailed inventory of immovable cultural heritage objects was conducted and their technical condition was determined; 2) cultural heritage objects were inventoried; 3) an electronic database for recording of cultural heritage objects was created; 4) documentation for cultural heritage objects was compiled; 5) cultural heritage objects were entered into the state register of immovable objects of Ukraine.
2			<b>Implementation of activities to mark cultural heritage sites and launch an information and educational campaign for their protection and preservation</b>	2026-2027	Department of Urban Planning and Land Resources of the Kropyvnytskyi City Council	1) a working group has been created consisting of representatives of the government, business, science, and the public on the protection and preservation of monuments; 2) a unified design of signs for marking cultural heritage sites has been developed, taking into account the Blue Shield protective emblem in accordance with the requirements of the Hague Convention; 4) signs to cultural heritage sites were made; 5) a plan of actions for an information and educational campaign on the protection and preservation of cultural objects was developed; 6) a list of existing and newly discovered cultural heritage objects was compiled; 7) protection agreements were concluded with owners and users of cultural heritage objects and information and educational activities were held with balance holders of cultural heritage objects regarding the requirements of current legislation in the field of cultural protection; 8) lecture and excursion activities were held aimed at popularizing the historical and cultural heritage of the community; 9) measures have been taken regarding the effective use of the economic potential of monuments and investment in historical and cultural heritage sites, including public-private partnerships.
3			<b>Creation of the History Museum of the City of Kropyvnytskyi with the functions of a tourist information center</b>	2026 -2027	Department of Culture and Tourism of the Kropyvnytskyi City Council	1) a working group of representatives of the local authorities, business, science and the public was created to develop an action plan for developing the concept of creating the History Museum of the City of Kropyvnytskyi; 2) a concept of creation and functioning of the History Museum of the City of Kropyvnytskyi was developed, performing the functions of a tourist information center; 3) the Municipal Enterprise "The History Museum of the City of Kropyvnytskyi" was registered performing the functions of a tourist information center, the constituent documentation of the municipal enterprise was developed and the staff of employees was formed; 4) a database of cultural and historical objects was created, their value was determined and objects for museum exhibitions were digitized; 5) educational programs for the training and advanced training of guides have been developed, their training has been carried out; 6) a website for the History Museum of the City of Kropyvnytskyi has been developed; 7) a search for premises for the arrangement of the Municipal Enterprise "The History Museum of the City of Kropyvnytskyi" was carried out.
4	4.2 Development of tourism potential, recreation and creative industries	4.2.1 Preparation of a strategy for the development of culture, tourism and creative industries in the community	<b>Development of a strategy for the development of culture, tourism and creative industries of the Kropyvnytskyi Urban Territorial Community</b>	2025	Department of Culture and Tourism of the Kropyvnytskyi City Council	1) a strategy for the development of culture, tourism and creative industries of the Kropyvnytskyi Urban Territorial Community has been developed

No	Operational goals that the project aims to achieve	Strategy tasks	Name of the local development project	Project implementation period	Performers	Performance indicators
5	4.2 Development of tourism potential, recreation and creative industries	4.2.2 Development and promotion of promising innovative and improvement of existing touristic products; strengthening the community brand as a tourist destination	<b>Modernization of the tourist portal of the Kropyvnytskyi Urban Territorial Community</b>	2025-2030	Department of Culture and Tourism of the Kropyvnytskyi City Council	1) activities were taken to modernize the tourist portal of the Kropyvnytskyi Urban Territorial Community (in Ukrainian and English) taking into account barrier-free access; 2) an interactive map was developed with a display of tourist attractions (historical, cultural, recreational, industrial, etc. locations), routes, events and activities of the community; 3) an innovative digital service for self-planning trips based on a "smart" constructor for building optimal travel routes was implemented; 4) a communication strategy for effective promotion of the tourist portal on the Internet has been developed; 6) a link to the tourist portal has been posted on local, Ukrainian and international online platforms.
6			<b>Formation of a positive tourist image as a component of the marketing strategy of the Kropyvnytskyi Urban Territorial Community</b>	2025-2030	Department of Culture and Tourism, Department of Economic Development of the Kropyvnytskyi City Council	1) focus groups were held with representatives of the government, business, science and the public to determine the "key tourism values of the community"; 2) presentation models of the main tourist attractions of the community and a presentation model of the tourism potential of the community were developed; 3) a list of attractive areas of creative industries and local producers of craft products was formed; 4) innovative digital tools for interactive promotion of tourist attractions were applied; 5) community representatives participated in regional, national and international touristic exhibition events; 6) the tourism potential of the community was promoted through representation on the local, Ukrainian and international online touristic platforms; 8) the number of tourists and revenue from the tourist fee was increased.
7			<b>Promotion of the innovative tourist product "Kropyvnytskyi - Aviation" based on the infrastructure of the Ukrainian State Flight Academy and the Aviation Museum</b>	2025-2030	Department of Culture and Tourism of the Kropyvnytskyi City Council	1) events (excursions, holidays, festivals, competitions, etc.) were held at the Aviation Museum; 2) an interactive model of the tourist product "Kropyvnytskyi – Aviation" was developed with the aim of promoting it through the community's touristic portal; 3) presentation materials were developed to promote the tourist product "Kropyvnytskyi - Aviation"; 4) assistance was provided in the development and implementation of additional educational programs, courses and trainings in the sphere of aviation.
8			<b>Virtual reality tour using VR technologies "Walking Through The Old Town"</b>	2026-2027	Department of Culture and Tourism of the Kropyvnytskyi City Council	1) a working group was created to develop the tourist route "Walking Through The Old Town" and focus groups were held; 2) key tourist attractions of the tourist route were selected; 3) archival photographic materials for the tourist route were digitized and historical references for them were developed; 4) a virtual tourist route "Walking Through The Old Town" was developed in Ukrainian and English; 5) special virtual reality glasses were purchased; 6) the tourist route was presented on the local, regional, national and international online tourist platforms.
9			<b>Development and launch of the tourist route "Walking Through Historical and Cultural Sites of National Communities"</b>	2026-2027	Department of Culture and Tourism of the Kropyvnytskyi City Council	1) a working group was created to develop a tourist route "Walking Through Historical and Cultural Sites of National Communities" and focus groups were held; 2) key tourist attractions of the tourist route were selected; 3) photographic materials were taken for the tourist route and historical references were developed for them; 4) a digital tourist route "Walking Through Historical and Cultural Sites of National Communities" was developed in Ukrainian and English; 5) the tourist route was published on the community's tourist portal; 6) the tourist route was presented on the local, regional, national and international tourist online platforms.

### III. SOURCES AND VOLUME OF NECESSARY FINANCIAL PROVISION FOR THE IMPLEMENTATION OF THE ACTION PLAN

#### 3.1 STRATEGIC GOAL 1. A COMMUNITY OF STRONG INNOVATIVE COMPETITIVE ECONOMY BASED ON SMART SPECIALIZATION

No	Name of the local development project	Estimated need for the implementation period of the action plan for 2025-2027, thousand UAH													Total amount of project financing for the entire implementation period, thousand UAH
		total	by funding sources												
			community budget funds					state (regional) budget funds					other sources		
			total	by year			total	by year			total	by year			
				2025	2026	2027		2025	2026	2027		2025	2026	2027	
1	Creation of industrial parks	478 978	16 005	5 325	6 880	3 800	84 670	26 625	29 950	28 095	378 303	134 998	130 200	113 105	478 978
2	Development and ensuring the effective functioning of the Investment Portal	900	100		50	50					800	800			900
3	Updating the Investment Passport of the Kropyvnytskyi Urban Territorial Community	100	100	100											100
4	Development and approval of the marketing strategy of the Kropyvnytskyi Urban Territorial Community	800									800		800		800
5	Organization and holding of a complex of events dedicated to the celebration of the public holiday "Europe Day"	302	102	32	35	35					200		100	100	302
6	Development and implementation of a comprehensive Program of International Territorial Cooperation of the Kropyvnytskyi Urban Territorial Community for 2025-2027	1 650	1 200		600	600					450	100	150	200	1 650
7	Participation in training programs (seminars) to improve knowledge and competencies in fundraising, grant writing, and project management	150	150	100	50										150
8	Construction of a modern multifunctional residential complex with developed infrastructure in the city of Kropyvnytskyi														
9	Creation and ensuring effective functioning of the municipal enterprise "Kropyvnytskyi Urban Territorial Community Development Agency"	4 200	4 200	500	1 800	1 900									4 200
10	Promoting the creation and functioning of the "Startup and Innovation Development Center"	150	150	50	50	50									150
11	Establishing cooperation with educational institutions to improve the system of training professional personnel for the needs of priority sectors of the economy, in particular in smart specialization	150	150	50	50	50									150
	<b>Total</b>	<b>487 380</b>	<b>22 157</b>	<b>6 157</b>	<b>9 515</b>	<b>6 485</b>	<b>84 670</b>	<b>22 625</b>	<b>29 950</b>	<b>28 095</b>	<b>380 553</b>	<b>135 898</b>	<b>131 250</b>	<b>113 405</b>	<b>487 380</b>

### 3.2 STRATEGIC GOAL 2. A COMMUNITY OF HIGH QUALITY OF LIFE AND CLEAN ENVIRONMENT

#### Operational goal 2.1 Infrastructure development of the territory

No	Name of the local development project	Estimated need for the implementation period of the action plan for 2025-2027, thousand UAH												Total amount of project financing for the entire implementation period, thousand UAH	
		total	by funding sources												
			community budget funds				state (regional) budget funds				other sources				
			total	by year			total	by year			total	by year			
2025	2026	2027		2025	2026	2027		2025	2026	2027					
1	Development of updated urban planning documentation and updating of the open geographic information system of the Kropyvnytskyi Urban Territorial Community	8 000	8 000		8 000										8 000
2	Carrying out an inventory of the lands of the Kropyvnytskyi Urban Territorial Community	3 000	3 000	266,9	1 500	1233,1									3 000
3	Development of a concept for the construction and arrangement of a city cemetery with the construction of a crematorium on the territory of the Kropyvnytskyi Urban Territorial Community	3 000	3 000		2 000	1 000									3 000
4	Development of housing construction to provide apartments for qualified personnel of budgetary institutions and municipal enterprises														
5	New construction of multi-apartment residential buildings to provide internally displaced people and vulnerable groups with affordable housing														
6	Reconstruction and major repairs of the building for placing documents of the National Archival Fund and documents of liquidated enterprises, institutions and organizations of Kropyvnytskyi														
7	Reconstruction of the existing and construction of a new centralized water supply and wastewater network	9 000	7 000		3 000	4 000				2 000	2 000				9 000
8	Modernization of the infrastructure of district heating networks of the Kropyvnytskyi Urban Territorial Community	1 661 223	166 140	55 380	55 380	55 380				1 495 083	498 241	498 421	498 421		1 661 223
9	Reconstruction of the park-monument of landscape architecture of local significance "Kovalivskyi" of the Kropyvnytskyi Urban Territorial Community	38 793	2 676		1 338	1 338				36 117	12 039	12 039	12 039		40 131
10	Major renovation of the Poltavskyi square on Yevhen Malanyuk Street in the city of Kropyvnytskyi	5 000	500	250	250					4 500	2 250	2 250			5 000
	<b>Total</b>	<b>1 728 016</b>	<b>190 316</b>	<b>55 896,9</b>	<b>71 486</b>	<b>62 951,1</b>				<b>1 537 700</b>	<b>514 530</b>	<b>512 710</b>	<b>510 460</b>		<b>1 729 354</b>

## Operational goal 2.2 Sustainable mobility and improving accessibility of transport services

No	Name of the local development project	Estimated need for the implementation period of the action plan for 2025-2027, thousand UAH												Total amount of project financing for the entire implementation period, thousand UAH	
		total	by funding sources												
			community budget funds			state (regional) budget funds			other sources						
			total	by year			total	by year			total	by year			
2025	2026	2027		2025	2026	2027		2025	2026	2027					
1	Development of the Sustainable Urban Mobility Plan for the city of Kropyvnytskyi	2 000	200		200						1 800		1 800		2 000
2	Creation of the Concept of Bicycle Infrastructure and Micromobility Development in the City of Kropyvnytskyi	1 400	1 000		1 000						400	400			1 400
3	Major renovation of Metallurgiv Street (Nove urban-settlement), Kropyvnytskyi	164 605	16 460	5 500	5 500	5 460	148 145	49 500	49 500	49 145					164 605
4	Major renovation of Promyslovyi Avenue, Kropyvnytskyi	101 786	10 179	3 500	3 500	3 179	91 607	31 500	31 500	28 607					101 786
5	New construction of Don Aminado Street in the city of Kropyvnytskyi	320 777	64 155	20 000	22 078	22 077	256 622	80 000	88 311	88 311					320 777
6	Major repairs of the road bridge on Kyivska Street, Kropyvnytskyi	66 521	6 652	2 600	2 000	2 052	59 869	23 400	18 000	18 469					66 521
7	Expansion and maintenance of the energy-efficient street lighting network	66 500	66 500	1 500	30 000	35 000									90 000
8	Implementation of an automated traffic light control system and replacement of controller units	5 000	5 000		2 500	2 500									5 000
9	Purchase of traction substations to ensure public electric transport	91 000									91 000		45 500	45 500	91 000
10	Purchase of buses with particularly large passenger capacity to ensure public transport	389 540	29 540	10 404	9 847	9 289					360 000	120 000	120 000	120 000	389 540
11	Purchase of autonomous trolleybuses to ensure public transport	300 000	30 000		20 000	10 000					270 000	90 000	90 000	90 000	300 000
12	Implementation of an automated system for transport fares paying and recording passengers in urban public transport using an electronic ticket	33 000									33 000	9 000	12 000	12 000	33 000
	<b>Total</b>	<b>1 542 629</b>	<b>229 686</b>	<b>43 504</b>	<b>96 625</b>	<b>89 557</b>	<b>556 243</b>	<b>184 400</b>	<b>187 311</b>	<b>184 532</b>	<b>756 200</b>	<b>219 400</b>	<b>269 300</b>	<b>267 500</b>	<b>1 565 629</b>

## Operational goal 2.4 Improving the demographic situation and extending the duration of the active life period

No	Name of the local development project	Estimated need for the implementation period of the action plan for 2025-2027, thousand UAH												Total amount of project financing for the entire implementation period, thousand UAH		
		total	by funding sources													
			community budget funds				state (regional) budget funds				other sources					
			total	by year			total	by year			total	by year				
2025	2026	2027		2025	2026	2027		2025	2026	2027						
1	Development of the system of medical rehabilitation and mental health care	50 000					10 000	10 000				40 000	20 000	20 000		50 000
2	Development and modernization of urban healthcare facilities with the creation of a barrier-free, inclusive, safe medical space considering a gender approach	122 238,4	122 238,4	116 860,4	2 689	2 688										122 238,4
3	Ensuring the sustainability of medical institutions and increasing their energy efficiency	115 861	48 443	6 777,3	26 693,7	14 972	67 418	23 000	23 000	21 418						115 861
4	Building a public health system, disease prevention and early detection	9 000	9 000	1 852	4 148	3 000										9 000
5	Preservation and development of human resources potential of healthcare institutions															
6	Building of sports infrastructure for the development of beach sports	7 402	7 402	7 402												7 402
7	Reconstruction of the Yunist Stadium on the basis of the Municipal Institution Children and Youth Sports School No.2 of the Kropyvnytskyi City Council	65 000	6 500		4 000	2 500	58 500		36 000	22 500						75 000
8	Development of infrastructure for outdoor sports grounds	13 050	1 050	350	350	350	12 000	10 000	1 000	1 000						13 050
9	Development of veteran and adaptive sports															
10	Development and functioning of an interactive map of the sports infrastructure of the Kropyvnytskyi Urban Territorial Community	650	150		100	50					500	500				750
11	Arrangement of the "Health Trail" along the Ingul and the Sugokleya rivers	6 000	6 000	6 000												6,000
	<b>Total</b>	<b>389 201,4</b>	<b>200 783,4</b>	<b>139 241,7</b>	<b>37 980,7</b>	<b>23 560</b>	<b>147 918</b>	<b>43 000</b>	<b>60 000</b>	<b>44 918</b>	<b>40 500</b>	<b>20 500</b>	<b>20 000</b>			<b>399 301,4</b>

## Operational goal 2.5 Implementation of activities to improve the environment and rational use of natural resources

No	Name of the local development project	Estimated need for the implementation period of the action plan for 2025-2027, thousand UAH												Total amount of project financing for the entire implementation period, thousand UAH
		total	by funding sources											
			community budget funds				state (regional) budget funds				other sources			
			total	by year			total	by year			total	by year		
2025	2026	2027		2025	2026	2027		2025	2026	2027				
1	Development of a waste management plan for the Kropyvnytskyi Urban Territorial Community	2 500	2 500	1 500	1 000									2 500
2	Conducting a feasibility research on the possibility of locating and building a solid waste landfill within the Kropyvnytskyi Urban Territorial Community	1 000	1 000			1 000								1 000
3	Implementation of separate collection of household waste in the territory of the Kropyvnytskyi Urban Territorial Community	90 000								90 000	30 000	30 000	30 000	90 000
4	Implementation of measures to educate residents about the culture of sorting household waste	300								300	100	100	100	300
5	Development of organic waste composting infrastructure in the territory of the Kropyvnytskyi Urban Territorial Community	300	300		150	150								300
6	Conducting a research to determine the complex of design and exploration works for the cleaning of the Ingul River within the city of Kropyvnytskyi	1 000	1 000		500	500								1 000
7	Carrying out an inventory of green spaces in the Kropyvnytskyi Urban Territorial Community	500	500		500									500
8	Creation and use of green spaces in the territory of the Kropyvnytskyi Urban Territorial Community	30 000	30 000	10 000	10 000	10 000								30 000
9	Implementation of measures to combat quarantine plants													
	<b>Total</b>	<b>125 600</b>	<b>35 300</b>	<b>11 500</b>	<b>12 150</b>	<b>11 650</b>				<b>90 300</b>	<b>30 100</b>	<b>30 100</b>	<b>30 100</b>	<b>125 600</b>





No	Name of the local development project	Estimated need for the implementation period of the action plan for 2025-2027, thousand UAH												Total amount of project financing for the entire implementation period, thousand UAH	
		total	by funding sources												
			community budget funds				state (regional) budget funds				other sources				
			total	by year			total	by year			total	by year			
2025	2026	2027		2025	2026	2027		2025	2026	2027					
9	Carrying out repair work on the building of the Kropyvnytskyi City Dormitory No.1 and developing its infrastructure to provide temporary accommodation services to internally displaced people of the Kropyvnytskyi City Territorial Community	9 308	1 780	780	1 000						7 528	3 764	3 764		9 308
10	Major renovation of the Kropyvnytskyi City Dormitory No.2 building to provide temporary accommodation services to internally displaced people of the Kropyvnytskyi City Territorial Community	17 570	5 964	964	2 500	2 500					11 606	5 803	5 803		17 570
11	Holding a complex of mass and cultural and artistic events aimed at developing the traditional festival movement	376,5	376,5	176,5	100	100									376,5
12	Creation of a multifunctional Center for Cultural Services of the Kropyvnytskyi Urban Territorial Community	25 000	25 000		15 000	10 000									25 000
13	Creation of the Multifunctional Youth Center of the Kropyvnytskyi Urban Territorial Community	2 900	1 300		900	400	1 600		1 000	600					4 800
14	Creating a public space (hub) to establish effective communication with civil society institutions	1 500	1 500		1 000	500									1 500
15	Computerization and informatization of branch libraries of the City Centralized Library System of the Kropyvnytskyi Urban Territorial Community	2 230	230	30	100	100					2 000	1 000	1 000		2 230
16	Carrying out a set of measures aimed at the national and patriotic education of all participants in the educational process of SEI, PEI, AEI (Afterschool Educational Institution) institutions	2 000	100		100						1 900	1 900			2 000
	<b>Total</b>	<b>574 879,5</b>	<b>222 245,5</b>	<b>34 100,5</b>	<b>101 245</b>	<b>86 600</b>	<b>226 600</b>	<b>70 000</b>	<b>76 000</b>	<b>80 600</b>	<b>126 034</b>	<b>82 567</b>	<b>60 567</b>		<b>604 779,5</b>

### Operational goal 3.2 Social protection and the formation of an inclusive environment

No	Name of the local development project	Estimated need for the implementation period of the action plan for 2025-2027, thousand UAH												Total amount of project financing for the entire implementation period, thousand UAH	
		total	by funding sources												
			community budget funds				state (regional) budget funds			other sources					
			total	by year			total	by year			total	by year			
2025	2026	2027		2025	2026	2027		2025	2026	2027					
1	Expanding the list, increasing the volume and improving the quality of social services provided to vulnerable groups of the population on the basis of the Municipal Institution "Kropyvnytskyi City Territorial Center for Social Services (Provision of Social Services)" of the Kropyvnytskyi City Council	25 700	25 700	22 700	1 500	1 500									25 700
2	Ensuring a comprehensive approach to providing rehabilitation and social services to children with disabilities, persons with disabilities who have been disabled since childhood, and their family members	2 323	1 000		1 000						1 323	1 323			2 323
3	Expanding the provision of social services to vulnerable groups of the population among residents of territorial communities of the Kirovohrad region based on the infrastructure of the Kropyvnytskyi Urban Territorial Community														
4	Creating and ensuring the effective functioning of an inclusive veteran space	40 250	10 000		10 000						30 250	15 250	10 000	5 000	40 250
5	Providing housing for orphans, children deprived of parental care, and persons from among them	57 778	15 737	5 337	5 200	5 200	42 041	14 039	14 001	14 001					57 778
6	Ensuring effective professional activities of specialists in supporting war veterans and demobilized persons in the transition system from military service to civilian life based on the Kropyvnytskyi City Center for Social Services	341									341	341			341
	<b>Total</b>	<b>126 392</b>	<b>52 437</b>	<b>28 037</b>	<b>17 700</b>	<b>6 700</b>	<b>42 041</b>	<b>14 039</b>	<b>14 001</b>	<b>14 001</b>	<b>31 914</b>	<b>16 914</b>	<b>10 000</b>	<b>5 000</b>	<b>126 392</b>



### Operational goal 3.4 Implementation of gender policy principles

No	Name of the local development project	Estimated need for the implementation period of the action plan for 2025-2027, thousand UAH												Total amount of project financing for the entire implementation period, thousand UAH	
		total	by funding sources												
			community budget funds			state (regional) budget funds			other sources						
			total	by year		total	by year		total	by year					
2025	2026	2027		2025	2026		2027	2025		2026	2027				
1	Development of a gender profile of the Kropyvnytskyi Urban Territorial Community	100									100	100			100
	<b>Total</b>	<b>100</b>									<b>100</b>	<b>100</b>			<b>100</b>

### 3.4 STRATEGIC GOAL 4. A COMMUNITY OF CENTURIES-OLD CULTURAL TRADITIONS AND HISTORICAL HERITAGE

No	Name of the local development project	Estimated need for the implementation period of the action plan for 2025-2027, thousand UAH												Total amount of project financing for the entire implementation period, thousand UAH	
		total	by funding sources												
			community budget funds				state (regional) budget funds				other sources				
			total	by year			total	by year			total	by year			
2025	2026	2027		2025	2026	2027		2025	2026	2027					
1	Passporting of cultural heritage objects of the Kropyvnytskyi Urban Territorial Community	300	300		300										300
2	Implementation of activities to mark cultural heritage sites and launch an information and educational campaign for their protection and preservation	150	150		100	50									150
3	Creation of the History Museum of the City of Kropyvnytskyi with the functions of a tourist information center	2 000	2 000		1 000	1 000									2 000
4	Development of a strategy for the development of culture, tourism and creative industries of the Kropyvnytskyi Urban Territorial Community	700									700	700			700
5	Modernization of the tourist portal of the Kropyvnytskyi Urban Territorial Community	340	140	35	50	55					200	200			340
6	Formation of a positive tourist image as a component of the marketing strategy of the Kropyvnytskyi Urban Territorial Community	900	580	130	200	250					320	120	100	100	900
7	Promotion of the innovative tourist product "Kropyvnytskyi - Aviation" based on the infrastructure of the Ukrainian State Flight Academy and the Aviation Museum														
8	Virtual reality tour using VR technologies "Walking Through The Old Town"	800	800		500	300									800
9	Development and launch of the tourist route "Walking Through Historical and Cultural Sites of National Communities"	20	20		10	10									20
	<b>Total</b>	<b>5 210</b>	<b>3 990</b>	<b>165</b>	<b>2 160</b>	<b>1 665</b>					<b>1 220</b>	<b>1 020</b>	<b>100</b>	<b>100</b>	<b>4 210</b>

#### IV. LIST OF LOCAL DEVELOPMENT PROGRAMS (THEIR PROJECTS) AIMING AT THE IMPLEMENTATION OF THE DEVELOPMENT STRATEGY OF THE KROPYVNYTSKYI URBAN TERRITORIAL COMMUNITY BY 2030

No	Operational goal that the program aims to achieve	Name of the local development program	Implementation period	Executive bodies responsible for implementation
1	1.2 Increasing and strengthening investment potential	Program for the development of small and medium-sized enterprises in the Kropyvnytskyi Urban Territorial Community	2024-2026	Department of Economic Development
		Program for forming a positive international and investment image of the Kropyvnytskyi Urban Territorial Community	2024-2026	
		Comprehensive program for promoting employment of the population, improving safety and working conditions in the territory of the Kropyvnytskyi Urban Territorial Community for 2024-2026	2024-2026	
		Land Relations Development Program of the Kropyvnytskyi Urban Territorial Community	2023-2025	Department of Land Relations and Environmental Protection
		Communal Property Management Program	2023-2025	Communal Property Department
2	2.1 Infrastructural development of the territory	Program for maintaining the urban planning cadastre of the city of Kropyvnytskyi, Kirovohrad region	2025-2027	Department of Urban Planning and Land Resources
		Program for the development of urban planning documentation of the Kropyvnytskyi Urban Territorial Community	2026-2030	
		Comprehensive program for the development of housing and communal services and road safety in the city of Kropyvnytskyi	2021-2025	Head Department of Housing and Communal Services
		Program for supporting associations of co-owners of apartment buildings of the Kropyvnytskyi Urban Territorial Community	2024-2028	
		Program of capital construction, reconstruction and major repairs of municipal facilities and socio-cultural facilities of the city of Kropyvnytskyi	2025-2027	
3	2.2 Sustainable mobility and improving accessibility of transport services	Program for the development of public transport in the Kropyvnytskyi Urban Territorial Community	2025-2027	Department of Transport and Communications
		Comprehensive program for the development of housing and communal services and road safety in the city of Kropyvnytskyi	2021-2025	Head Department of Housing and Communal Services

No	Operational goal that the program aims to achieve	Name of the local development program	Implementation period	Executive bodies responsible for implementation
4	2.3 Development of security and civil protection infrastructure taking into account the principles of inclusiveness and accessibility	Emergency Situations Prevention and Elimination Program	2025-2027	Department of Emergencies and Civil Protection
		Territorial defense program and maintenance of constant mobilization readiness of the city of Kropyvnytskyi	2025-2027	Department of Mobilization and Defense
		Program for supporting military formations of the Armed Forces of Ukraine for 2025-2026	2025-2026	
		City crime prevention and countermeasures program «Safe city»	2024-2026	Department for Prevention and Detection of Corruption
5	2.4 Improving the demographic situation and extending the duration of the active life period	Program for the development of the healthcare sector and the provision of medical care to residents of the Kropyvnytskyi Urban Territorial Community	2021-2025	Health Department
		Program for the development of physical culture and sports in the city of Kropyvnytskyi	2025-2028	Department of Youth and Sports
		City program for children's health and recreation	2024-2026	
6	2.5 Implementation of activities to improve the environment and rational use of natural resources	Program of environmental protection measures of local importance	2024-2026	Department of Urban Planning and Land Resources
		Program for the creation and use of green spaces in the territory of the Kropyvnytskyi Urban Territorial Community	2024-2027	
7	3.1 Improving the quality of educational, cultural and social services while ensuring the formation of an inclusive, barrier-free and safe environment	Education Development Program of Kropyvnytskyi	2021-2025	Department of Education
		City Youth Policy Development Program	2024-2026	Department of Youth and Sports
		City program for the implementation of family policy	2024-2026	
		Personnel Development Program in the Kropyvnytskyi City Council	2023-2025	Personnel Department
		A comprehensive program for the development and functioning of the Ukrainian language in all spheres of public life of the city of Kropyvnytskyi	2025-2030	Department of Culture and Tourism
8	3.2 Social protection and the formation of an inclusive environment	Program for providing housing for orphans, children deprived of parental care, and persons from their number	2025-2027	Department for the Protection of Children's Rights
		City program for social and legal protection of children, prevention of offenses in the children's environment and popularization of family forms of upbringing	2023-2025	
		Program of social support, development and formation of families, children and youth of the city of Kropyvnytskyi	2023-2025	Kropyvnytskyi City Center for Social Services



No	Operational goal that the program aims to achieve	Name of the local development program	Implementation period	Executive bodies responsible for implementation
8	3.2 Social protection and the formation of an inclusive environment	Program of social protection and social support for certain categories of the population of the Kropyvnytskyi Urban Territorial Community	2023-2025	Department of Social Policy
		Comprehensive program of social support, adaptation and integration of internally displaced people in the Kropyvnytskyi Urban Territorial Community for 2023-2025	2023-2025	
		Comprehensive program of support for participants in the ATO, Joint Forces Operation, hostilities in connection with the military aggression of the Russian Federation against Ukraine, and their family members	2023-2025	
9	3.3 Development of the digital ecosystem and increasing the level of involvement of residents in community development processes	Digital Development Program	2025-2027	Information Technology Department
		Program for the implementation of the public budget (participatory budget) in the Kropyvnytskyi Urban Territorial Community (project)	2025-2027	Department of Economic Development
		Civil Society Development Assistance Program "Dialogue"	2023-2025	Public Relations Department
		Program covering the activities of the Kropyvnytskyi City Council and its Executive Committee	2023-2025	Department of Mass Media
		Program for implementing the requirements of the Law of Ukraine "On Administrative Services"	2025-2027	Department of Administrative Services
		Program for ensuring the conditions for the activities of city council deputies	2024-2027	City Council Department
		Program for financial support for awarding with honors of the Kropyvnytskyi City Council and Executive Committee	2025-2027	Personnel Department
		Program for carrying out representative and other organizational events related to the activities of the Kropyvnytskyi City Council	2025-2027	Department of Records and Organizational Work
		Program for the implementation of court decisions on the recovery of funds from the Executive Committee of the Kropyvnytskyi City Council	2025-2027	Legal Department
10	3.4 Implementation of gender policy principles	Action plan to ensure equal rights and opportunities for women and men in the Kropyvnytskyi Urban Territorial Community		Department of Youth and Sports
11	4.1 Preservation of historical and cultural heritage	Cultural Development Program in Kropyvnytskyi	2021-2025	Department of Culture and Tourism
		A comprehensive program for the development and functioning of the Ukrainian language in all spheres of public life of the city of Kropyvnytskyi	2025-2030	Department of Culture and Tourism
		Program for passporting of immovable cultural heritage objects of the city of Kropyvnytskyi	2023-2025	Department of Urban Planning and Architecture
12	4.2 Development of tourism potential, recreation and creative industries	Kropyvnytskyi Tourism Development Program	2023-2025	Department of Culture and Tourism

## V. MONITORING AND ASSESSMENT OF THE IMPLEMENTATION OF THE ACTION PLAN

The effectiveness of the Action Plan of the Development Strategy of the Kropyvnytskyi Urban Territorial Community is provided by monitoring the achievement of performance indicators of local development projects. Record, collection, analysis and generalization of information on the implementation of local development projects are carried out in order to track and study the dynamics and structural changes taking place in the community in accordance with the defined strategic, operational goals and tasks for them.

Monitoring of the Action Plan of the Strategy-2030 takes place twice a year based on tracking the implementation of specified performance assessment indicators according to the approximate form specified by the Methodological recommendations regarding the procedure for the development, approval, implementation, monitoring and evaluation of the implementation of strategies for the development of territorial communities (Order of the Ministry for Communities and Territories Development of Ukraine dated December 21, 2022 No.265).

Performance indicators can be supplemented by indicators defined by operational goals and corresponding tasks within the framework of the implementation of relevant local development projects, including environmental indicators and population health indicators.

A report on the monitoring of the effectiveness of the Action Plan based on the results of each year is submitted to the City Council for consideration. The results of the monitoring must be openly and freely accessible to authorities and the public. Monitoring is used for:

- comparison of planned and actual indicators, which makes it possible to obtain information about the effectiveness of the implementation of local development projects;
- obtaining information that can be used to improve future indicators and increase or decrease them during the implementation of tasks;
- verification of compliance with environmental and other requirements established by relevant regulatory legal acts;
- analysis of measures aimed at preventing, reducing or mitigating adverse effects on the environment and public health.

The assessment of the implementation of the Action Plan is carried out after the expiration of the document's validity period based on the data from the monitoring reports and is a necessary stage for obtaining information on the achievement of expected results, their impact on the state of socio-economic and environmentally balanced development of the Kropyvnytskyi Urban Territorial Community, and information on the sustainability of changes in order to make the necessary management decisions and necessary adjustments.

Based on the assessment, a final report is compiled, which contains the results of comparing actual and baseline values of indicators; achievement of planned goals; meeting the needs of various groups of stakeholders; existing unplanned changes and impacts; activities that led to changes (including unplanned ones); effectiveness of implementation mechanisms, resource costs, and sustainability of the Action Plan results.

The assessment can be internal (conducted by the implementers of the Strategy-2030) and external (conducted with the involvement of experts). The final report on the assessment of the implementation of the Action Plan no later than three months after the end of the reporting period is submitted for consideration by the City Council and published on the official website of the Kropyvnytskyi City Council.

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